

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>1. Business Development:</p> <p>Implement Applicable Biomass Utilization Study Recommendations</p>	High	<ul style="list-style-type: none"> • SW Colorado Biomass Working Group • Private sector 	<ul style="list-style-type: none"> • State Forest Service • Colorado Parks & Wildlife • Chama Peak Alliance • Area businesses 	N/A	Undetermined	<ul style="list-style-type: none"> • Determine current supply, needs, processing capacity and products produced in region. • Determine what products, processes or supplies could be expanded in region. • Identify partners to fill study gaps. • Complete Biomass Utilization Study to Business Opportunities.
<p>2. Business Development:</p> <p>Archuleta County Airport Marketing Project</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs Area Tourism Board • Archuleta County • Pagosa Springs • Airport Advisory Commission 	<ul style="list-style-type: none"> • Pagosa Springs CDC • Pagosa Chamber • Pagosa Springs Area Tourism Board • Pagosa Springs Area Assoc. of Realtors 	\$25K	N/A	<ul style="list-style-type: none"> • Increase traffic at the airport. • Increase awareness of airport facilities and services.
<p>3. Business Development:</p> <p>Supply Biofuel for Biomass Power Plant in Cloman Park</p>	High	<ul style="list-style-type: none"> • Pagosa Springs Biomass Power Project • San Juan Headwaters Forest Health Partnership • Pagosa Springs • Archuleta County • SW Colorado Biomass Working Group 	<ul style="list-style-type: none"> • US Forest Service • BLM • US Dept. of Ag grant of \$250K • La Plata Electric • Tri-State 	Unknown	14 direct jobs 16 supporting jobs	<ul style="list-style-type: none"> • Complete detailed engineering and design of power plant. • Complete, market analysis for bio char. • Pagosa Land Company has 10-year contract with the USFS for health maintenance and removal of fuels in the Wildland-Urban Interface (WUI). • Fuels collection and forest health maintenance are ongoing. • Biomass power plant expected to be operational in 2015 or 2016. • Launch efforts to bolster biomass utilizations. • Fuels reduction and forest health improvement.

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<p>4. Business Development:</p> <p>Complete Recommendations in Downtown Colorado Inc. Plan through Circuit Rider Position</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs • Pagosa Springs Area Tourism • Archuleta County • Lodgers Association • Pagosa Springs CDC 	<ul style="list-style-type: none"> • Town • County • DoLA - Energy impact funds & Circuit Rider position • Downtown businesses • Downtown Colorado Incorporated • SW Colorado Council of Governments 	<p>Year 1 -\$75K grant (\$25K local match)</p> <p>Year 2 - \$50K grant \$50K local</p>	Create 1 position for two years	<ul style="list-style-type: none"> • Maintain and expand downtown Pagosa Springs as a major community asset and tourism attraction. • Target infrastructure improvements that improve downtown Pagosa Springs' character. • Build off of earlier DCI community vision's for Circuit rider's work. • Work to fill vacant buildings. • Retain staffing capacity to implement projects in Downtown Colorado Inc. community assessment. • Expand tourism recreation events and opportunities into shoulder seasons. • Strengthen Town/County partnerships.
<p>5. Business Development:</p> <p>Complete Geothermal Greenhouse Project Infrastructure</p>	Med	<ul style="list-style-type: none"> • Geothermal Greenhouse Project • Pagosa Springs • Colorado State University Extension • Dept. of Local Affairs 	<ul style="list-style-type: none"> • DoLA-Energy Impact Funds • Colorado Dept. of Agriculture • USDA • Town • County • CSU Agriculture Extension Program • Colorado School of Mines • Region 9 EDD Enterprise Zone Project • Community donations 	\$1 million	<p>Potential to create 3 to 5 jobs</p> <p>Construction jobs during construction of the greenhouse and an administrative position during operation</p>	<ul style="list-style-type: none"> • Build three greenhouses that look at sustainable practices, including geothermal, solar, composting, recycling and water reuse technologies. • Serve as an economic driver & tourist attraction. • Provide locally-grown food. • Provide educational opportunities.

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<p>6. Business Development:</p> <p>Convert Geothermal Data to on-the-ground Projects & Businesses</p>	High	<ul style="list-style-type: none"> • Pagosa Area Geothermal Water & Power Authority PAGWAPA: • Archuleta County • Pagosa Springs • Private landowners • Pagosa Verde 	<ul style="list-style-type: none"> • Colorado Office of Economic Development (OEDIT) • Region 9 EDD • Governor's Energy Office • US Dept. of Energy • DoLA • Private landowners 	Undetermined	Direct energy use which would support greenhouses would create approx.8 jobs per acre of production	<ul style="list-style-type: none"> • Determine feasibility of geothermal power and direct-use projects in Archuleta County. • Developed public/private partnerships to grow additional alternative energy concepts using shared money while lowering developmental costs. • Aligned regulatory oversight. • Direct use development of properties south of Pagosa Springs on private land.
<p>7. Business Development:</p> <p>Support Sustainability of County-level Economic Development Organization</p>	High	<ul style="list-style-type: none"> • Pagosa Springs CDC • Pagosa Springs • Archuleta County • Region 9 EDD • Pagosa Chamber • SW Small Business Development Center (SBDC) 	<ul style="list-style-type: none"> • Federal Home Loan Bank • Pagosa Springs CDC • Area businesses • Banks • Town • County 	Year 1 - \$60K	Retain 1 economic development specialist job	<ul style="list-style-type: none"> • Strengthen the economic development organizational presence in the region. • Have coordination/staff to accomplish priority community projects. • Implement micro-loan fund. • Strengthen Archuleta County economy.
<p>8. Education:</p> <p>Increase Number of Children able to Participate in Quality Early Childcare, Education & Daycare</p>	High	<ul style="list-style-type: none"> • Archuleta County • Licensed Childcare Providers & Centers • School District • Tri-county Head Start Program • Pagosa Springs • State & County Dept. of Human Services 	<ul style="list-style-type: none"> • County • Town • Colorado Division of Child Care • Colorado Dept of Education • State & federal grants • Private Foundations • USDA • Nurturing Center of Pagosa Springs 	Undetermined	<p>Potential to create 12 jobs through child care provider recruitment</p> <p>Teaching jobs created associated with expanded enrollment at childcare centers</p>	<ul style="list-style-type: none"> • Meet the community demand for childcare. • Allow all children to start school on equal footing. • Recruit new, qualified childcare providers. • Assist in job retention by providing care for working parents. • Increase public/private partnerships of area early childhood education programs. • Help fund non-traditional childcare services & increase slots for childcare during non-traditional hours.

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<p>9. Education:</p> <p>Open Charter School in 2017</p>	Med	<ul style="list-style-type: none"> • Pagosa Charter School Initiative • Archuleta School District • Pagosa Springs CDC • Colorado Dept. of Education • Colorado League of Charter Schools 	<ul style="list-style-type: none"> • Co. Dept. of Education • Charter School Dev. Corp. • Colorado League of Charter Schools • Community members & organizations • Private foundations • School district 	Initial costs for Year 1 \$600K to \$1.5million	8 to 12 jobs	<ul style="list-style-type: none"> • Develop an educational model and a governing board. • Develop the financial plan. • Develop building plan. • Provide educational choice. • Open in 2017, as a K-6 grade school, to expand ultimately to Preschool through 8th grade.
<p>10. Education:</p> <p>Increase Funding to Maintain Safe Facilities & Meet Modern Technology Needs for Archuleta School District</p>	High	<ul style="list-style-type: none"> • Archuleta School District • Parents • Pagosa Springs CDC • Local governments 	<ul style="list-style-type: none"> • School District • BEST grants • Citizens • Businesses 	Undetermined	Not defined -- Retain qualified workforce in community	<ul style="list-style-type: none"> • Explore continuum of service from early childhood beyond high school. • Increase school readiness. • Identify & address school retention issues. • Strengthen partnerships with businesses.
<p>11. Health & Human Services:</p> <p>Complete Pagosa Springs Medical Center Primary Care Expansion</p>	High	<ul style="list-style-type: none"> • Upper San Juan Health Service District 	<ul style="list-style-type: none"> • DoLA • USJHSD • Dr Mary Fisher Medical Foundation • Region 9 EDD Enterprise Zone Project 	\$12M Phase One	Add at least 7 medical positions	<ul style="list-style-type: none"> • Design and construction of new primary care building, new main entrance, site upgrades, and medical equipment. • Maintain Enterprise Zone Contribution Project Status.
<p>12. Historic Preservation:</p> <p>Restore old Jr High School Building</p>	Low	<ul style="list-style-type: none"> • Pagosa Springs Historic Preservation Bd. • Archuleta School District 	<ul style="list-style-type: none"> • Historic Structure Assessment grant • Town • County 	Undetermined	Undefined Construction jobs	<ul style="list-style-type: none"> • Town, County and school district exploring options for renovation/restoration and repurposing.

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13. Housing: Identify & Meet Community Workforce Housing Needs	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • Housing organizations 	<ul style="list-style-type: none"> • State, federal & local funding 	Undetermined	Retain workers in county to raise families	<ul style="list-style-type: none"> • Assess community housing need, type of housing and options. • Develop projects & funding • Commence construction.
14. Land Use: Utilize 7.5 Acres/Hwy 84 Property Development	High	<ul style="list-style-type: none"> • Archuleta County • Park Ditch Company • Pagosa Springs CDC 	<ul style="list-style-type: none"> • County • Colorado Division of Wildlife 	Undetermined	Construction jobs for the event center, and at least 2 administrative staff when completed	<ul style="list-style-type: none"> • Sold 88 acres to preserve Skyrocket. • 7.5 acres zoned industrial for future growth.
15. Parks & Recreation: Complete Town to Lakes Trail	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • CDOT 	<ul style="list-style-type: none"> • Town • County • CDOT • Pagosa Lakes Property Assoc. • GoCO 	Based on alternative chosen	Construction jobs to build trail	<ul style="list-style-type: none"> • Construct trail from Pagosa Lakes to downtown Pagosa Springs as part of collaborative effort.
16. Parks & Recreation: Implement PROST Plan	Med	<ul style="list-style-type: none"> • Pagosa Lakes Property Owner's Association • Pagosa Area Trails Council • Archuleta County • Pagosa Springs • San Juan Historical Society • SW Land Alliance • U.S. Forest Service • CDOT • Division of Wildlife • Pagosa Chamber • BLM 	<ul style="list-style-type: none"> • GoCO • NPS • CDOT • County • Town • Developers • Parks, Recreation, Open Space, Trails (PROST) 1-A funds 	Undetermined	Undetermined Construction jobs	<ul style="list-style-type: none"> • Build trails to get the bicyclists and pedestrians off of the roadways. • Provide safe non-motorized transportation and recreation in the Lakes area and link to USFS trail systems in the Turkey Springs area of the San Juan National Forest. • Build Amphitheater by Vista Lake Clubhouse

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<p>17. Parks & Recreation:</p> <p>Adopt a Downtown Riverwalk Master Plan</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs • CDOT 	<ul style="list-style-type: none"> • Town • GoCO • CDOT • Impact Fees 	Undetermined	Construction jobs to build River Walk	<ul style="list-style-type: none"> • Continuation of River Walk along the San Juan River from the southwestern Pagosa Springs boundary to the northeastern Pagosa Springs boundary. • Research property lines for extension of Riverwalk trail going east from Hot Springs Blvd. • Pedestrian access on McCabe Creek.
<p>18. Parks & Recreation:</p> <p>Expand Outdoor Recreation Facilities</p>	High	<ul style="list-style-type: none"> • Pagosa Springs • Archuleta School District • Archuleta County 	<ul style="list-style-type: none"> • GoCO • DoLA • Town • Impact Fees • User Fees • School District • County • PROST 	Not determined	<p>Construction jobs to build the recreation facilities</p> <p>Administrative staff position to manage facilities</p>	<ul style="list-style-type: none"> • Provide outdoor recreation facilities (build out of Yamaguchi Park, Cloman Park, and proposed Veteran Park, Western Heritage Facility) which may include baseball and soccer fields, Frisbee Golf Course, ATV Track, raw water irrigation, outdoor amphitheatre, river ramp take-out (Pagosa Springs), multi-use shade shelter, inner-park trail system, playground, bathrooms, and parking.
<p>19. Public Infrastructure:</p> <p>Archuleta County Fairground Improvements</p>	High	<ul style="list-style-type: none"> • Archuleta County • CSU Extension • Fair Board • Western Heritage 	<ul style="list-style-type: none"> • County • Town • GoCO • USDA • CDBG • Private Partners • CSU • Western Heritage Events Center 	Undetermined	Construction jobs during expansion and administrative jobs during operation	<ul style="list-style-type: none"> • Provide a fairgrounds facility better equipped for the population and county's growing needs and increased use. • Raising funds for new open-sided arena.

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<p>20. Public Infrastructure:</p> <p>Complete Courthouse & Justice Center Projects</p>	High	<ul style="list-style-type: none"> • Archuleta County • 6th Judicial District • Dept. of Local Affairs 	<ul style="list-style-type: none"> • State & Federal Grants • Impact Fees • DoLA • County • Private capital 	Undetermined	Construction jobs during expansion and administrative jobs during operation	<ul style="list-style-type: none"> • Create facilities for County Offices, Courtrooms, office space, mediation and meeting rooms for judicial system. • Construct safe, detention facilities.
<p>21. Public Infrastructure:</p> <p>Implement County-Wide Water Plan</p>	Med	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • P.A.W.S.D • SW Water Conservation District • Metro Districts • Pagosa Fire • Home Owners Assoc. 	<ul style="list-style-type: none"> • Town • P.A.W.S.D • SW Water Conservation District 	Undetermined	N/A	<ul style="list-style-type: none"> • Ensure that there is enough water to support infrastructure during drought cycle. • Partner with Inter Basin Compact Committee (IBCC) for San Juan Basin and assist with implementation. • Build a 7.3 mile pipeline from Town to create a more reliable system and take pressure off the oldest plant. • Pipeline work in progress. Pipeline serves both water and wastewater needs.
<p>22. Public Infrastructure:</p> <p>Town of Pagosa Springs Geothermal Heating System</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs • Co. School of Mines • Pagosa Verde 	<ul style="list-style-type: none"> • Dept of Energy • Governor’s Energy Office • Well owners • DoLA • CDOT 	Not defined	Not defined	<ul style="list-style-type: none"> • Provide geothermal heat to 450 homes and downtown businesses in Pagosa Springs. • Goal to be energy independent and collaborate with other geothermal efforts. • Initial system already in place which includes elementary & middle school as well as some residences and sidewalks. • Differentiates community from other areas.

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<p>23. Public Infrastructure:</p> <p>Expand County Landfill & Recycling Program</p>	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • Waste Management • At Your Disposal • G & I Sanitation • Southwest Organization for Sustainability (SOS) 	<ul style="list-style-type: none"> • County • Town • Waste Disposal Service Providers • USDA • Solid Waste Management Grants • CSU Extension 	Undetermined	1-3 jobs created	<ul style="list-style-type: none"> • Plan for Cell 4 to further extend the Landfill life. • Expand current transfer station lease. • New facility on Putt hill. • Reduce leakage from avid recyclers making trips to Durango that includes eating and shopping. • Add recycle drop off point at strategic locations.
<p>24. Public Lands:</p> <p>Completion of Chimney Rock National Monument Management Plan</p>	High	<ul style="list-style-type: none"> • U.S. Forest Service • Pagosa Springs • S. Ute Indian Tribe • Archuleta County • Chimney Rock Interpretative Association 	<ul style="list-style-type: none"> • Friend of Chimney Rock • National Park Service 	Undetermined	14 jobs indirectly related to tourism, per impact study	<ul style="list-style-type: none"> • Economic benefits accruing from increased visitation to the site. • Preparation of Management Plan and EIS.
<p>25. Public Lands:</p> <p>Address Beetle Kill and Wildfire Risks</p>	High	<ul style="list-style-type: none"> • US Forest Service • BLM 	<ul style="list-style-type: none"> • US Forest Service • BLM 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Improve Forest health. • Control Pine Beetle infestation. • Reduce risk to life and property and protect watershed/ community water supplies. • Defensible space education resulting in defensible space created around residences. • Reduce hazardous fuels by 1000 acres annually over next ten years in region, per Tres Rios Field Office Resource Management Plan.

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<p>26. Tele-communications:</p> <p>Broadband Ubiquity Project</p>	High	<ul style="list-style-type: none"> • SW Colorado Council of Governments • Rural Electric Cooperatives • Archuleta County • Pagosa Springs • Pagosa Springs CDC 	<ul style="list-style-type: none"> • USDA • FCC • County • Town • PSCDC • Telecom Providers • DoLA –SB232 funding • SWCCOG • New Aspen Springs tower • Telecommunications providers • Colorado Office of Information Technology • State of Colorado 	Undetermined	Indirect job creation with advanced telecommunications	<ul style="list-style-type: none"> • Last mile buildout. • Voter approval for SB152 Opt Out. • SWCCOG applied for broadband planning grant through DoLA to develop operations/IT plan to better utilize SCAN Network – provide database of equipment. • Provide more job creation through home-based businesses.
<p>27. Tourism:</p> <p>Implement Tracks across Borders Scenic and Historic Byway (TABB) Conceptual Plan</p>	Med	<ul style="list-style-type: none"> • TABB Charter Commission • Cumbres & Toltec Scenic Railroad • Durango & Silverton Narrow Gauge RR • Colorado Scenic and Historic Byways Commission/CDOT • Southern Ute Tribe • Colorado Parks & Wildlife /Navajo Lake State Park • Chimney Rock National Monument/ CRIA 	<ul style="list-style-type: none"> • CDOT • Pagosa Springs Area Tourism Board • Durango Area Tourism Office • Colorado Tourism Office • Wild Horse Casino/Apache Nugget • Sky Ute Casino • Cumbres & Toltec Scenic Railroad • Durango & Silverton Narrow Gauge RR • Navajo River Ranch 	\$50K	<p>Part-time coordinator</p> <p>In-direct job creation due to increased visitor traffic</p>	<ul style="list-style-type: none"> • Another attraction for tourists and locals to extend visitor stays. • Approved designation as scenic byway. • Raise funds for coordinator to market/manage the byway (website, signage, and fundraising). • TABB incorporating in CO as a 501(c) 3 nonprofit. • Complete Corridor Management Plan.

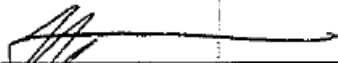
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28. Transportation: Complete Transportation & Intersection Priority Projects in Archuleta County	Med	<ul style="list-style-type: none"> • CDOT • Archuleta County • Pagosa Springs • SW Regional Transportation Planning Commission 	<ul style="list-style-type: none"> • Enhancement funds • FASTER funds • County • Town 	\$1M- Wildlife Mitigation	Related construction jobs	<ul style="list-style-type: none"> • Complete McCabe Creek culvert replacement –readdress design and scope. • Wildlife Mitigation project on Hwy160. • Paving of Wolf Creek Pass planned 2016.
29. Transportation: Grow Public & Senior Transit Services	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • Transit Advisory Board • Regional Transit Coordinating Council • SWCCOG 	<ul style="list-style-type: none"> • Federal Grants • CDOT • Private Donations • Archuleta County Human Services • Town • County • SWCCOG 	\$100K annual budget	Construction jobs during building of the bus facility	<ul style="list-style-type: none"> • Provide transportation to seniors. • Expand Archuleta County Mountain Express. • San Juan Sentry (Cortez Cab) planning to provide transit service between Pagosa Springs and Durango.
30. Transportation: Area-wide Road Impact Fees to be Re-adopted by the County	Low	<ul style="list-style-type: none"> • Pagosa Springs • Archuleta County • CDOT 	<ul style="list-style-type: none"> • Impact Fees 	Undetermined	N/A	<ul style="list-style-type: none"> • Increase funding for requisite Pagosa Springs and County road improvements. • Impact fee study performed by EPS; not adopted yet due to economic conditions.
31. Transportation: Complete Reconditioning 1st 3 miles of Piedra Road	High	<ul style="list-style-type: none"> • Archuleta County • CDOT • Forest Service 	<ul style="list-style-type: none"> • CDOT 	\$3M	Related Construction jobs	<ul style="list-style-type: none"> • Improve conditions of highly utilized road that provides connections to public land and residential properties.
32. Transportation: Complete Traffic Circle at 160/North Pagosa/Navajo Trail/Country Center	Med	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs 	<ul style="list-style-type: none"> • CDOT 	\$2M	Related Construction jobs	<ul style="list-style-type: none"> • Improve traffic safety and flow at busy intersection.

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Approved this day December 7, 2015

Board of County Commissioners
Archuleta County, Colorado



Michael Whiting, Chairperson