

For more information regarding community participation in this process please refer to the Introduction section of the complete document found at www.scan.org.

CDAP Categories

The CDAP categories are listed below. Within these broad categories there are sub-components that have been added throughout the years in response to community feedback. This list is a work in progress.

Public Infrastructure and Services

1. Public Infrastructure
 - Gas, electric, water, sewer, solid waste, recycling
 - Transportation
 - Telecommunications
2. Services
 - Arts & culture
 - Education
 - Childcare
 - Fire protection
 - Health & Human Services
 - Land use
 - Public Lands
 - Parks & recreation
 - Public safety
 - Historic Preservation

Economic Development

1. Business expansion and retention
 - Retention – incentives to keep businesses in the community,
 - Capital for business expansion, i.e. revolving loan funds
 - Recruitment of new businesses
 - Development of infrastructure, i.e. industrial parks
 - Leadership
 - Youth
2. Tourism
 - Market development / targeting
3. Workforce development / training
4. Agriculture

Housing

- Housing availability
- Development of affordable housing
- Fair housing programs

Blueprint Integration Key

While not every project in the following county CDAPs met all state and regional objectives of the Colorado Blueprint, nor should they, we found that a number of them meet one or more. We have included a key to illustrate which goals are supported at the local, regional and/or state level. Numeric value does not indicate priority, each goal is ranked equally.

Colorado Blueprint Goals

C-I	Build a business- friendly environment.
C-II	Retain, grow and recruit companies.
C-III	Increase access to capital.
C-IV	Create and market a strong brand.
C-V	Educate and train the workforce of the future.
C-VI	Cultivate innovation and technology.

Regional Priorities

R-A	Expand and maintain broadband/fiber optics infrastructure, to support and anticipate the needs of future growth.
R-B	Improve community amenities necessary to attract/retain business. Focus on healthcare, education and housing.
R-C	Be business friendly and make region effective and efficient place to do business.
R-D	Diversify the economy and improve access to markets.
R-E	Encourage retention & growth of existing businesses.

Archuleta County Priorities

A-1	Diversify economic base / create new jobs.
A-2	Encourage growth of existing businesses and industries.
A-3	Encourage Main St. downtown / town center revitalization.
A-4	Create a more business friendly climate.
A-5	Create a strong entrepreneurial climate.

Dolores County Priorities

D-1	Eliminate red tape around job creation.
D-2	Build agriculture, agribusiness and tourism recreation.
D-3	Sustain businesses through mentoring and support services.
D-4	Have commercial infrastructure in place and ready to use.
D-5	Complete projects in Community Development Action Plans.

La Plata County Priorities

L-1	Expand public infrastructure, including broadband to support and anticipate the needs of future growth.
L-2	Make La Plata County an effective and efficient place to do business.
L-3	Increase wages to enhance affordability and make the County a more attractive place to work.
L-4	Private sector job growth across a diversity of industries and job types.
L-5	Reduce leakage of the sales outside of the County.

Montezuma County Priorities

M-1	Increase jobs skills of local labor force.
M-2	Improve access to affordable, quality healthcare.
M-3	Improve the local/regional school system.
M-4	Encourage the growth of existing business and create new jobs.
M-5	Diversify the economic base.

San Juan County Priorities

S-1	Balance regulatory requirements with economic development, including mining.
S-2	Expand tourism.
S-3	Improve telecom/fiber infrastructure.
S-4	Improve access to capital.
S-5	Strengthen and expand research and education in the San Juan Mountains.

LA PLATA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
1. PUBLIC INFRASTRUCTURE: Expand Recycling Services in City of Durango <div style="border: 1px solid black; padding: 2px;">R-8</div>	High	<ul style="list-style-type: none"> • City of Durango • Colorado Dept. of Public Health & Environment • San Juan Basin Recycling Assoc. 	<ul style="list-style-type: none"> • User fees • DoLA • Durango & County • SWCCOG • RREO funds 	Not defined	<ul style="list-style-type: none"> • Increase space & capacity of Durango Recycling Center through expansion. • Initiate curb-side residential single stream recycling within City limits by early 2013.
2. Public Infrastructure: Evaluate Expanded Recycling services in County	NR	<ul style="list-style-type: none"> • Phoenix Recycling • La Plata County • San Juan Basin Recycling Assoc. • RRP LLC • City of Durango 	<ul style="list-style-type: none"> • County • SWCCOG • RREO funds • 4CORE • Private sector • San Juan RC & D • La Plata Economic Development Alliance • Region 9 EDD 	First 5 to 10 years will create 10 to 30 jobs.	<ul style="list-style-type: none"> • Explore regional partners to increase recycling throughout county and region. • Diversify waste recycling options. • Complete conceptual development of Resource Recovery Park. • New site will be needed for expansion beyond City single stream efforts.
3. Public Infrastructure: Address Infiltration in Bayfield Wastewater Collection System <div style="border: 1px solid black; padding: 2px;">L-1</div>	High	<ul style="list-style-type: none"> • Town of Bayfield 	<ul style="list-style-type: none"> • Bayfield • Developers • CWRPDA • Federal appropriations • USDA Water & Environmental Programs 	n/a	<ul style="list-style-type: none"> • Ensure capacity is available to meet expected future growth. • Secure funding for infiltration repairs.
4. Public Infrastructure: Complete Storm water, Water, and Wastewater System Models & Plans <div style="border: 1px solid black; padding: 2px;">L-1</div>	High	<ul style="list-style-type: none"> • Town of Bayfield • Co. Dept of Public Health 	<ul style="list-style-type: none"> • Bayfield • State & Federal funding • USDA Water & Environmental Programs 	n/a	<ul style="list-style-type: none"> • Ensure capacity is available to meet future growth. • Prepare Capital Improvement Plan.
5. Public Infrastructure: Decommissioning Wastewater Treatment Lagoons	Med	<ul style="list-style-type: none"> • Town of Bayfield • Co. Dept of Public Health 	<ul style="list-style-type: none"> • Bayfield • USDA Water & Environmental Programs 	n/a	<ul style="list-style-type: none"> • Remove bio-solids from decommissioned wastewater treatment lagoons.

Items in bold indicate lead partner

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>6. Public Infrastructure: Domestic Water System for East La Plata County</p> <p>R-8</p> <p>L-1</p>	Low	<ul style="list-style-type: none"> • Pine River Irrigation District • La Plata County • Town of Bayfield • Southern Ute Indian Tribe 	<ul style="list-style-type: none"> • Water rights • USDA funding • BBC Research & Consulting • Southern Ute Indian Tribe 	Indirect job creation.	<ul style="list-style-type: none"> • Create rural water system to deliver water to east La Plata County. • Resolve Southwestern Willow Flycatcher proposal for Critical Habitat listing. • Look at Joint Water Treatment Plant.
<p>7. Public Infrastructure: South Durango Sanitation District Infrastructure Expansion</p> <p>C-11</p> <p>R-8</p> <p>L-1</p> <p>R-E</p> <p>L-4</p> <p>L-5</p>	High	<ul style="list-style-type: none"> • South Durango Sanitation District • San Juan Basin Health • Southern Ute Indian Tribe • Homeowners 	<ul style="list-style-type: none"> • User fees • USDA • State of Colorado • Environmental Protection Agency 	Not defined.	<ul style="list-style-type: none"> • Expand sewer service to Koshak Mesa and Animas Airpark so that development can occur. • Complete necessary water, road & infrastructure improvements to meet demands of usage and future growth.
<p>8. Public Infrastructure: Rural Water System for West Side of County</p> <p>R-8</p> <p>L-1</p>	Med	<ul style="list-style-type: none"> • La Plata West Water Company • SW Water Conservation District • Animas/La Plata Water Conservation District • Southern Ute Indian Tribe • Ute Mountain Tribe • Durango West II Metro Water District 	<ul style="list-style-type: none"> • Water Conservation Districts • USDA • Southern Ute Indian Tribe • San Juan RC & D 	Indirect job creation.	<ul style="list-style-type: none"> • Create rural water system supplying water from Hesperus to the New Mexico state line. • Feasibility study completed. • Complete special district formation.
<p>9. Public Infrastructure: Oil and Gas Lines in Ignacio</p> <p>R-8</p> <p>L-1</p>	High	<ul style="list-style-type: none"> • Town of Ignacio • Southern Ute Indian Tribe 	<ul style="list-style-type: none"> • DoLA • Ignacio • Southern Ute Indian Tribe 	Retain residents	<ul style="list-style-type: none"> • Increase capacity and water delivery to top of Mesa. • Complete Phase II (main loop around Town) of gas distribution system.

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>10. Public Infrastructure: Secure Site for La Plata County Multi-Use Events Center</p> <p>R-8</p>	High	<ul style="list-style-type: none"> • La Plata County • BLM 	<ul style="list-style-type: none"> • USDA • County • Potential sponsorships & grants • BLM 	n/a	<ul style="list-style-type: none"> • Task Force exploring what to include in the events center. • County in negotiations with BLM regarding identified site.
<p>11. Public Infrastructure: Explore Potential Industrial Park Locations for Bayfield</p> <p>C-1 C-11</p> <p>R-8 R-C R-D R-E</p> <p>L-4 L-5</p>	High	<ul style="list-style-type: none"> • Town of Bayfield 	<ul style="list-style-type: none"> • Bayfield • La Plata Economic Development Alliance 	n/a	<ul style="list-style-type: none"> • Explore potential sites in East Bayfield & Gem Village. • Expand industrial overlay in Gem Village.
<p>12. Public Infrastructure: Durango Intermodal Facility (Project Live)</p> <p>C-1</p> <p>R-8 R-C R-E</p> <p>L-2</p>	Med	<ul style="list-style-type: none"> • City of Durango 	<ul style="list-style-type: none"> • Transit Providers • Durango • La Plata Economic Development Alliance 	2 new jobs and 50-60 construction related jobs during engineering design & build.	<ul style="list-style-type: none"> • Construction intermodal parking structure to enhance existing Transit Center that includes: Secure, covered & heated bicycle storage; and 12 charging stations for electric vehicles. • Serve as a park-n-ride for regional transit commuters and interstate riders. • Structure roof will include photovoltaic panels to generate enough power to fully offset all electricity costs of the Transit Center & intermodal structure.

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>13. Transportation: Increase Ridership on Regional Transit</p>	Low	<ul style="list-style-type: none"> • Regional Transit Coordinating Council • SUCAP – Roadrunner Transit 	<ul style="list-style-type: none"> • Region 9 EDD • Transit Providers • Southern Ute Indian Tribe • Transit Funding sources • 4CORE • SW Regional Transportation Planning Commission • Area governments • Southern Ute Tribe 	Create up to 3FTE's per new route.	<ul style="list-style-type: none"> • Increased ridership by 125%. • Reduce traffic. • Reduce greenhouse gases. • Expand transit routes between Durango, Bayfield, Pagosa Springs, and Ignacio to New Mexico. • Replace greyhound route by providing transit to/from Grand Junction.
<p>14. Transportation: Implement Recommendations from Southwest Colorado, La Plata County Land Use & Transit Studies</p>	Med	<ul style="list-style-type: none"> • Regional Transit Coordinating Council • Area governments 	<ul style="list-style-type: none"> • Transit providers • Area governments • Transit Funding sources • Region 9 EDD • CDOT 	Not defined	<ul style="list-style-type: none"> • Focus on Park-n-ride locations. • Implement recommendations for connecting communities via transit route. • Intra-county connections to Mercy Medical Center for medical services. • Complete Park-n-Ride at Hwy 160/CR 225A intersection.
R-8					
L-2					
<p>15. Transportation: Construction of Bus Barn in Ignacio</p>	Med	<ul style="list-style-type: none"> • SUCAP – Roadrunner Transit • Southern Ute Indian Tribe Ute • CDOT • Town of Ignacio/Bayfield • Ignacio School Dist. 	<ul style="list-style-type: none"> • Land available • State, local and federal funding • Southern Ute Tribe • CDOT –Statewide Transportation Improvement Plan (STIP) • FASTER funds • School Bond funds • County 	Retain 2 FTE positions	<ul style="list-style-type: none"> • Construct heated transit facility to store & protect buses from elements. • Built as part of Ignacio School District build out by end of 2013/2014.
R-8					

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action															
<p>16. Transportation: Durango/La Plata County Airport Terminal Expansion</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td></td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>L-2</td> <td></td> <td></td> <td></td> <td></td> </tr> </table>	C-1	C-11				R-8	R-C	R-D	R-E		L-2					Med	<ul style="list-style-type: none"> • La Plata County • City of Durango • CDOT - Aviation • FAA 	<ul style="list-style-type: none"> • County • Durango • CDOT-Aviation • Fed. Airport Improvement Funding • Colorado Discretionary Aviation Grants • Airport passenger facility charge 	Not defined.	<ul style="list-style-type: none"> • Design terminal expansion to include concourse with 4 to 5 gates. • Expand departure lounge and add second screening lane. • Expand automobile parking.
C-1	C-11																			
R-8	R-C	R-D	R-E																	
L-2																				
<p>17. Transportation: Maintain & Improve Air Service between La Plata County & Connecting Hubs</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-E</td> <td></td> </tr> <tr> <td>L-2</td> <td>L-4</td> <td>L-5</td> <td></td> </tr> </table>	C-1	C-11			R-8	R-C	R-E		L-2	L-4	L-5		Med	<ul style="list-style-type: none"> • Durango/La Plata County Airport • Airport Commission • Air Carriers • Local Businesses • La Plata Economic Development Alliance • La Plata County • City of Durango • Durango Area Tourism Office (DATO) • Southern Ute Indian Tribe 	<ul style="list-style-type: none"> • Private sector incentives • Federal Air Transportation grant • Local businesses • Local governments 	Indirect job creation.	<ul style="list-style-type: none"> • Expanded regional air service. • Provide better access to East bound destinations. • Increase capacity. • Expand flight schedule. 			
C-1	C-11																			
R-8	R-C	R-E																		
L-2	L-4	L-5																		
<p>18. Transportation: Complete Priority Highway Transportation & Intersection Projects</p> <table border="1"> <tr> <td>C-1</td> <td></td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>L-1</td> <td>L-2</td> <td></td> <td></td> </tr> </table>	C-1				R-8	R-C	R-D	R-E	L-1	L-2			Med	<ul style="list-style-type: none"> • CDOT • SW Regional Transportation Planning Commission • Southern Ute Indian Tribe • Municipalities • La Plata County 	<ul style="list-style-type: none"> • State, federal & local funding • Enhancement funds • FASTER funds 	Retain CDOT and area maintenance & construction jobs.	<ul style="list-style-type: none"> • US 550 at 9th Street. • Complete intersection improvements & pedestrian bridge at Sunnyside. • Complete passing lane between Durango & Bayfield on Hwy 160. • SH 172 at CR 517, at SH 151 and CR 314. • Improvements to 32nd Street Durango 			
C-1																				
R-8	R-C	R-D	R-E																	
L-1	L-2																			

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>19. Transportation: Complete Priority La Plata County Transportation Projects</p> <p>C-1</p> <p>R-8 R-C R-D R-E</p> <p>L-1 L-2</p>	Med	<ul style="list-style-type: none"> • La Plata County • CDOT 	<ul style="list-style-type: none"> • State, federal & local funding • Enhancement funds • FASTER funds 	Retain County maintenance & construction jobs.	<ul style="list-style-type: none"> • Complete intersection improvements at SH 172 at CR 311/CR 513. • CR 207 Lightner Creek Bridge replacement. • Full depth reclamation projects at CR 517 and CR250. • CR 141/ CR 210 intersection project. • Complete traffic signal at SH 172 & SH 151. • Design and reconstruct CR 517 to urban standards.
<p>20. Transportation: Development of Commuter Trails between Durango & Bayfield</p> <p>C-1</p> <p>R-8 R-C</p> <p>L-2</p>	Med	<ul style="list-style-type: none"> • Trails 2000 • La Plata County • CDOT • Bayfield 	<ul style="list-style-type: none"> • Municipalities • Grants 	n/a	<ul style="list-style-type: none"> • Acquire right of way for bike path from Bayfield to Homestead Trails. • Develop shared use path on CR 501.
<p>21. Transportation: Construct Intersections for Bayfield Parkway/US 160 East & West of Bayfield</p> <p>L-1</p>	High	<ul style="list-style-type: none"> • Town of Bayfield • County • CDOT 	<ul style="list-style-type: none"> • Bayfield • CDOT • Developers • Grants 	Retain maintenance & construction jobs.	<ul style="list-style-type: none"> • Develop major intersections to serve as commercial anchor points for Bayfield.
<p>22. Transportation: Replace Twin Bridges on Bayfield Parkway</p> <p>L-1</p>	Med	<ul style="list-style-type: none"> • Town of Bayfield • CDOT 	<ul style="list-style-type: none"> • Bayfield • CDOT 	Retain maintenance & construction jobs.	<ul style="list-style-type: none"> • Replace antiquated bridges crossing the Pine River.

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action												
<p>23. Transportation: Improvements to 24th Street Bridge in Durango</p> <table border="1"> <tr><td>R-8</td></tr> <tr><td>L-1</td></tr> </table>	R-8	L-1	High	<ul style="list-style-type: none"> • City of Durango • CDOT 	<ul style="list-style-type: none"> • CDOT 	n/a	<ul style="list-style-type: none"> • Improved bike/pedestrian facilities 										
R-8																	
L-1																	
<p>24. Transportation: Reconstruct CR 320 to Urban Standards</p> <table border="1"> <tr><td>L-1</td></tr> </table>	L-1	High	<ul style="list-style-type: none"> • Town of Ignacio • Ignacio School District • La Plata County 	<ul style="list-style-type: none"> • Ignacio • Ignacio School District • County 	Retain maintenance & construction jobs.	<ul style="list-style-type: none"> • County road to be reconstructed to accommodate new school & be annexed by Ignacio. 											
L-1																	
<p>25. Transportation: Improvements to 32nd Street Durango connecting to CR 250</p> <table border="1"> <tr><td>R-8</td></tr> <tr><td>L-1</td></tr> </table>	R-8	L-1	Med	<ul style="list-style-type: none"> • La Plata County • City of Durango 	<ul style="list-style-type: none"> • County • Durango 	n/a	<ul style="list-style-type: none"> • Reconstruct CR 251 from Holly Ave. to CR 250 & intersection of CR 251 & 250 to urban standards. • Improved bike/pedestrian facilities. • Annexation by Durango upon completion. 										
R-8																	
L-1																	
<p>26. Telecommunications: Provide Rural Areas with High Speed Connections & Fiber</p> <table border="1"> <tr><td>C-1</td><td>C-11</td><td>C-VI</td><td></td></tr> <tr><td>R-A</td><td>R-C</td><td>R-D</td><td>R-E</td></tr> <tr><td>L-1</td><td>L-2</td><td>L-4</td><td>L-5</td></tr> </table>	C-1	C-11	C-VI		R-A	R-C	R-D	R-E	L-1	L-2	L-4	L-5	High	<ul style="list-style-type: none"> • SW Colorado Council of Governments (SCAN project) • Private Telecommunications Companies • Eagle-Net 	<ul style="list-style-type: none"> • Region 9 EDD • DoLA • Bayfield, Durango, Ignacio, County • Area schools • Fire Departments • Libraries • USDA 	1 general manager position	<ul style="list-style-type: none"> • Development of redundant broadband telecommunications connections in communities for regional broadband expansion. • Fiber connection to airport and rural areas. • Actively pursue broadband access to the greater Bayfield area.
C-1	C-11	C-VI															
R-A	R-C	R-D	R-E														
L-1	L-2	L-4	L-5														

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>27. Telecommunications: Strengthen Local Technology Planning Team</p> <p>R-A</p> <p>L-2</p>	Med	<ul style="list-style-type: none"> • La Plata Economic Development Alliance • Private sector participants 	<ul style="list-style-type: none"> • Durango Tech Group • Region 9 EDD • Colorado OIT • SW Colorado Council of Governments 	Add 50 new technology jobs in La Plata County over the next five years, and 5 new companies through growth or attraction	<ul style="list-style-type: none"> • Identify workforce needs for technology companies. • Measures demand for technology and supply gaps in infrastructure. • Promote growth of technology companies in County. • Fill service provider, job skills, & middle mile gaps.
<p>28. SERVICES: Arts & Culture Art In Public Places</p> <p>R-8</p>	Low	<ul style="list-style-type: none"> • City of Durango • Durango Arts Center • Local Artists • Southern Ute Indian Tribe • Business Improvement District 	<ul style="list-style-type: none"> • Donations & grants • Southern Ute Tribe • Creative District funding 	n/a	<ul style="list-style-type: none"> • Continue to include public art as a consistent line item in City of Durango's budget.
<p>29. Arts & Culture: Maintain & Enhance Cultural Activities & Facilities in the County through Implementing and/or continuing Priority Programs</p> <p>R-8</p> <p>L-4</p>	Med	<ul style="list-style-type: none"> • Durango Arts Center • Arts organizations, museums & cultural attractions 	<ul style="list-style-type: none"> • Tax revenues • Local businesses • Private donations • Fort Lewis College • Creative District funding • Area governments • La Plata Economic Development Alliance • Durango Business Improvement District • Durango Area Tourism Office • Area chambers 	Retain the 1,008 arts and entertainment jobs in the county per March 2011 data.	<ul style="list-style-type: none"> • Promote Durango area's image and marketability as an arts and cultural center. • Increase visitor days. • Development of diverse cultural and artistic opportunities & experiences for community and generate community support.

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action												
<p>30. Childcare: Work to Expand the Quality & Availability of Infant/Toddler Care in the County</p> <table border="1" data-bbox="142 354 239 402"> <tr> <td>R-8</td> </tr> </table>	R-8	Med	<ul style="list-style-type: none"> La Plata County Dept of Human Services 4-C Council Licensed providers and centers School Districts Tri-County Head Start 	<ul style="list-style-type: none"> Colorado Division of Child Care Colorado Dept of Education Community Dev Block Grants (CDBG) State & federal grants Private foundations USDA Area governments La Plata Economic Development Alliance Local businesses Housing providers 	Retain workers in the community	<ul style="list-style-type: none"> Increase quality in local early childhood programs. Increase childcare slots for non-traditional work hours. Increased reimbursement for non-traditional child care and quality programs. Create public/private partnership to fund quality ECE programs in county. Strengthen regional workforce. 											
R-8																	
<p>31. Childcare: Build new Southern Ute Head start Facility</p> <table border="1" data-bbox="142 878 239 927"> <tr> <td>R-8</td> </tr> </table> <table border="1" data-bbox="142 932 239 980"> <tr> <td>R-E</td> </tr> </table>	R-8	R-E	Med	<ul style="list-style-type: none"> Tri-County Head start Southern Ute Indian Tribe SUCAP 	<ul style="list-style-type: none"> SUCAP Southern Ute Tribe USDA –Community Facilities 	Construction jobs not defined.	<ul style="list-style-type: none"> Find property for new Head start facility. 										
R-8																	
R-E																	
<p>32. Education: Strengthen Southwest Colorado Community College</p> <table border="1" data-bbox="142 1138 546 1187"> <tr> <td>C-1</td> <td>C-11</td> <td>C-V</td> <td>C-VI</td> </tr> </table> <table border="1" data-bbox="142 1192 546 1240"> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> </table> <table border="1" data-bbox="142 1245 546 1294"> <tr> <td>L-3</td> <td>L-4</td> <td>L-5</td> <td></td> </tr> </table>	C-1	C-11	C-V	C-VI	R-8	R-C	R-D	R-E	L-3	L-4	L-5		Med	<ul style="list-style-type: none"> Pueblo Community College SW Colorado Community College Advisory Board Area school districts Region 9 EDD La Plata Economic Development Alliance 	<ul style="list-style-type: none"> State funding Pueblo Comm. College Fort Lewis College Area governments San Juan College 	Increase instructor jobs by 5.	<ul style="list-style-type: none"> Seamless college system that complements four-year institutions & allows for students to progress between institutions. Include quality & expanded technical & vocational opportunities that result in local workforce preparation and advancement. Have regional education provider. Develop Foundation Committee to fundraise for the facility.
C-1	C-11	C-V	C-VI														
R-8	R-C	R-D	R-E														
L-3	L-4	L-5															

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action												
<p>33. Education: Strengthen Fort Lewis College</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td>C-V</td> <td>C-VI</td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>L-3</td> <td>L-4</td> <td>L-5</td> <td></td> </tr> </table>	C-1	C-11	C-V	C-VI	R-8	R-C	R-D	R-E	L-3	L-4	L-5		Med	<ul style="list-style-type: none"> Fort Lewis College Board of Trustees Area school districts Pueblo Comm. College/ SW Colorado Community College Advisory Board Colorado Dept. of Higher Education 	<ul style="list-style-type: none"> Fort Lewis College State funding Area governments Region 9 EDD La Plata Economic Development Alliance Colorado Commission of Higher Education 	Increase faculty & support staff positions by 5 & 3 staff positions to support instructional technology initiative.	<ul style="list-style-type: none"> Increase student success through improving student retention and graduation rates. Develop selected programs in areas of strength—ones with significant market demand and which will operate at a surplus within a reasonable time. Implement pedagogically appropriate technologies for the curriculum & the population that the courses are currently serving. Enhance the comprehensive undergraduate enrollment management plan. Continuously assess the efficiency & effectiveness of all programs & services at Fort Lewis College. Capitalize on Fort Lewis College's location.
C-1	C-11	C-V	C-VI														
R-8	R-C	R-D	R-E														
L-3	L-4	L-5															
<p>34. Education: Construct new Middle School in Ignacio</p> <table border="1"> <tr> <td>C-V</td> <td></td> </tr> <tr> <td>R-8</td> <td></td> </tr> <tr> <td>L-2</td> <td>L-5</td> </tr> </table>	C-V		R-8		L-2	L-5	High	<ul style="list-style-type: none"> Ignacio School District 	<ul style="list-style-type: none"> Ignacio School District Ignacio USDA - Community Facilities 	Construction jobs not defined.	<ul style="list-style-type: none"> \$50 million dollar bond passed in fall 2011. Construction scheduled for summer 2012. Annexation of new school site. Complete public infrastructure improvements to new site. Retrofit and update existing High and Intermediate schools. Potential annexation of area for co-shared (Road Runner Transit) bus barn. 						
C-V																	
R-8																	
L-2	L-5																

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action												
<p>35. Health & Human Services: Mercy Hospital Telemedicine</p> <table border="1"> <tr> <td>C-11</td> <td>C-V</td> <td>C-VI</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>L-2</td> <td>L-3</td> <td>L-4</td> <td>L-5</td> </tr> </table>	C-11	C-V	C-VI		R-8	R-D	R-E		L-2	L-3	L-4	L-5	Med.	<ul style="list-style-type: none"> Mercy Regional Medical Center Local health providers & physicians Telecommunications / Internet Service Providers Pagosa Springs Medical Center Axis Health System 	<ul style="list-style-type: none"> Grants User charges Fast Track fiber runs by hospital site Region 9 EDD 	Not defined.	<ul style="list-style-type: none"> Provide medical outreach to rural areas of region via telephone & internet. Provide trainings for medical personnel. Provide telemedicine link between Axis and ED to enhance access to emergency assessments. Promote recruitment and retention of nurses, physicians and mid levels. Help practices (e.g., Pediatric partners) recruit new physicians to the area.
C-11	C-V	C-VI															
R-8	R-D	R-E															
L-2	L-3	L-4	L-5														
<p>36. Health & Human Services: Establish Medical Research Program at Mercy Regional Medical Center</p> <table border="1"> <tr> <td>C-11</td> <td>C-V</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>L-3</td> <td>L-4</td> <td>L-5</td> </tr> </table>	C-11	C-V		R-8	R-D	R-E	L-3	L-4	L-5	Med	<ul style="list-style-type: none"> Mercy Regional Medical Center Fort Lewis College Area higher education providers Southern Ute Indian Tribe 	<ul style="list-style-type: none"> Mercy Regional Medical Center Southern Ute Indian Tribe 	Not defined.	<ul style="list-style-type: none"> Elevate medical center credibility by establishing program where physicians can get involved in research and publication of projects. Increase retention and high quality reputation. Provide opportunities for student internships, undergraduate research, and faculty research through Fort Lewis College. 			
C-11	C-V																
R-8	R-D	R-E															
L-3	L-4	L-5															
<p>37. Health & Human Services: Create a Health Access Plan to Provide Benefits for Small Employers & Employees</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td>C-VI</td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-E</td> </tr> <tr> <td>L-2</td> <td>L-4</td> <td>L-5</td> </tr> </table>	C-1	C-11	C-VI	R-8	R-C	R-E	L-2	L-4	L-5	Med	<ul style="list-style-type: none"> Citizen's Health Advisory Council La Plata Economic Development Alliance Durango Chamber San Juan Basin Health Dept. 	<ul style="list-style-type: none"> Healthy Lifestyles La Plata Durango Herald 4CORE 	Retain jobs in community	<ul style="list-style-type: none"> Provide education on the development of the CO health benefits exchange system. Promote worksite wellness. Distribute Worksite Wellness toolkit. 			
C-1	C-11	C-VI															
R-8	R-C	R-E															
L-2	L-4	L-5															

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>38. Health & Human Services: Expand School-Based Health Centers throughout County</p> <p>R-8</p>	Low	<ul style="list-style-type: none"> • Axis Health System 	<ul style="list-style-type: none"> • School Districts • Grants & donations 	Create 2 jobs by 2013.	<ul style="list-style-type: none"> • Continue to Increase the number of sites. • Work toward program sustainability. • Become EZ project through Axis Health System.
<p>39. Health & Human Services: Formalize a Donated Medical Care Program to Equitably Distribute the Cost of Care to the Indigent Population</p> <p>R-8</p>	Med	<ul style="list-style-type: none"> • Manna Soup Kitchen • Citizens Health Advisory Council • San Juan Basin Health Dept. 	<ul style="list-style-type: none"> • Mercy Regional Medical Center • Grants & donations • Durango Network • LPC Medical Society • Physicians • Physicians Innovative Network 	1 coordinator job.	<ul style="list-style-type: none"> • Recruit provider champions & volunteers to staff program. • Find space for integrated health center. • Continue to explore and implement donated care system.
<p>40. Health & Human Services: Provide Medical Clinic in Bayfield</p> <p>R-8 R-E</p> <p>L-5</p>	Med	<ul style="list-style-type: none"> • Town of Bayfield • Mercy Regional Medical Center • Axis Health System 	<ul style="list-style-type: none"> • Bayfield • Mercy Regional Medical Center • Medicaid mental health via Axis • County 	Up to 25 new jobs.	<ul style="list-style-type: none"> • Expand opportunities for medical providers in Bayfield. • Provide primary care services to an underserved community. • Deliver services in an integrated, whole person care model.
<p>41. Health & Human Services: Construct Hospice Care Facility & Patient/ Family Residence</p> <p>R-8</p> <p>L-5</p>	Med	<ul style="list-style-type: none"> • Mercy Home Health & Hospice • Mercy Regional Medical Center • Centura Health 	<ul style="list-style-type: none"> • CDBG funding – Region 9 • Grants & donations 	Related construction jobs and hire 10 FTEs.	<ul style="list-style-type: none"> • Construct Hospice facility. • Provide short-term housing for families of Mercy Regional Medical Center patients

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>42. Health & Human Services: Build Additional Medical Office Building on Mercy Medical Campus & Patient Tower in Hospital</p> <p>R-8</p> <p>L-5</p>	Med	<ul style="list-style-type: none"> • Mercy Regional Medical Center • Centura Health 	<ul style="list-style-type: none"> • Mercy Health Foundation 	16-20 new jobs	<ul style="list-style-type: none"> • Create more space and patient beds.
<p>43. Health & Human Services: Build Dental Health Voucher System for Adults</p> <p>R-8</p>	High	<ul style="list-style-type: none"> • San Juan Basin Health –Smile Makers • Mercy Regional Medical Center • Citizens Health Advisory Council 	<ul style="list-style-type: none"> • Area dentists • State funding • County • Healthy Lifestyles La Plata 	Create 1 new position.	<ul style="list-style-type: none"> • Implement reduced fee dental care program that begins with adult clients. • Seek donated space and volunteers to assist with supplies & staffing.
<p>44. Health & Human Services: Create a Health Information Exchange</p> <p>C-1</p> <p>R-C</p> <p>L-2</p>	High	<ul style="list-style-type: none"> • Mercy Regional Medical Center • Axis Health • Durango Network • San Juan Basin Health Dept. 	<ul style="list-style-type: none"> • Quality Health Network • Mercy Regional Medical Center • Citizens Health Advisory Committee • Area providers & hospitals 	Not defined	<ul style="list-style-type: none"> • Complete upgrade of electronic health record systems. • Provide data-sharing agreement to partners. • Create a safe & secure electronic platform that enables providers and hospitals to share patient information that improves coordination & controls costs.
<p>45. Health & Human Services: Network with Major Medical Facility to Provide Neurological Services</p> <p>R-8</p> <p>L-5</p>	NR	<ul style="list-style-type: none"> • Catholic Health Initiatives • Mercy Regional Medical Center 	<ul style="list-style-type: none"> • Mercy Regional Medical Center • Grants & donations 	Not defined	<ul style="list-style-type: none"> • Create partnership with Neurological clinics by robotic device technology. • Establish protocols to implement program and better assist patients.

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>46. Land Use: Revise & Update the Land Use Development Code for Durango</p> <p>C-1</p> <p>R-C</p> <p>L-2</p>	High	<ul style="list-style-type: none"> City of Durango 	<ul style="list-style-type: none"> La Plata Economic Development Alliance 	n/a	<ul style="list-style-type: none"> Provide an updated document to guide land use.
<p>47. Land Use: Revise & Update the La Plata County Land Use Code</p> <p>C-1</p> <p>R-C</p> <p>L-2</p>	High	<ul style="list-style-type: none"> La Plata County 	<ul style="list-style-type: none"> County 	n/a	<ul style="list-style-type: none"> Clarify & simplify existing land use code. Explore county permitting process to identify bottlenecks for businesses building or locating in the County. Develop process to reduce bottlenecks & streamline process. Install improved database application to simplify process.
<p>48. Public/Private Lands: Maintain Sustainability of Ponderosa Pine & Pinon Forest</p> <p>C-11</p> <p>R-D</p> <p>L-4</p> <p>R-E</p>	High	<ul style="list-style-type: none"> Colorado State Univ. Colorado State Forest Service US Forest Service/BLM Fire Protection Districts Southern Ute Indian Tribe 	<ul style="list-style-type: none"> County Comprehensive Plan National Fire Plan funds Fire hazard mitigation contractors Southwest Conservation Corps Region 9 EDD USDA if private land Southern Ute Tribe Timber Industry 	Not defined.	<ul style="list-style-type: none"> Fire risk is reduced and timber products industry is strengthened. Improve forest health. Control Pine Beetle infestation Reduce risk to life & property & protect watershed/community water supplies. Defensible space education resulting in defensible space created around residences.

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
49. Parks & Recreation: Develop Master Park & River Trails Plan in Bayfield R-8	Med	<ul style="list-style-type: none"> • Town of Bayfield • La Plata County • Office of Community Services/ FLC 	<ul style="list-style-type: none"> • Bayfield • DoLA • Gates foundation • GoCO • Conservation Trust 	n/a	<ul style="list-style-type: none"> • Extend pedestrian/bike trail to include Homestead Trails & Gem Village. • Develop trails between Forest Lakes & Ignacio. • Increase recreational & healthy amenities in community. • Complete final design for Joe Stephenson Park. • Explore ditch-to-trail easements for trail development.
50. Parks & Recreation: Continue Development of Animas River Trail R-8	High	<ul style="list-style-type: none"> • City of Durango • CDOT 	<ul style="list-style-type: none"> • Durango • CDOT • Colorado State Trails Program 	n/a	<ul style="list-style-type: none"> • Build 29th to 32nd Street extension. • Build 32nd Street through Animas City Park extension. • Rebuild from CR 210 Spur to Durango Mall section. • 31st Street pedestrian bridge.
51. Parks & Recreation: Continue Development of SMART 160 Trail in Durango R-8	High	<ul style="list-style-type: none"> • City of Durango • CDOT • FHWA • La Plata County • BLM 	<ul style="list-style-type: none"> • Durango • CDOT • FHWA • County 	n/a	<ul style="list-style-type: none"> • Build Crader section. • Design, environmental & ROW plans for River Road to Farmington Hill.
52. Parks & Recreation: Complete Smith Sports Complex at Fort Lewis College R-8	High	<ul style="list-style-type: none"> • City of Durango • Fort Lewis College 	<ul style="list-style-type: none"> • Durango • Fort Lewis College • Great Outdoors Colorado 	n/a	<ul style="list-style-type: none"> • Open multi-use sports field complex at Fort Lewis College in spring 2013.
53. Parks & Recreation: Redevelop Whitewater Park in Durango R-8	Med	<ul style="list-style-type: none"> • City of Durango • Community 	<ul style="list-style-type: none"> • Durango • Glacier Club • National Guard • Community 	n/a	<ul style="list-style-type: none"> • Include permanent in-stream whitewater boating features, trail & park amenities. • Phased project initiation starting in 2013.

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
54. Parks & Recreation: Develop & Open Lake Nighthorse for Recreation R-8 L-5	High	<ul style="list-style-type: none"> City of Durango Bureau of Reclamation La Plata County State of Colorado 	<ul style="list-style-type: none"> Durango Bureau of Reclamation County Community National Guard . 	n/a	<ul style="list-style-type: none"> Implement Lake Nighthorse Recreation Master Plan for phased project beginning in 2013.
55. Parks & Recreation: Complete Animas River Access Corridor Management Plan R-8	High	<ul style="list-style-type: none"> City of Durango La Plata County 	<ul style="list-style-type: none"> Durango National Park Service 	n/a	Plan adoption in 2012 with phased improvements over time including: <ul style="list-style-type: none"> Well designed public access to Animas River. Improve 29th & 33rd Street put-ins. Reduce neighborhood congestion. Secure upstream flat water access Protect riparian areas. Maintain quality of water and beauty of river corridor.
56. Parks & Recreation: Conduct Energy Efficient Lighting Retrofits on the Animas River Trail	Med	<ul style="list-style-type: none"> City of Durango 	<ul style="list-style-type: none"> Durango La Plata Electric 	n/a	<ul style="list-style-type: none"> Reduce Durango's energy consumption & costs. Promote increased energy efficiency through a lead-by-example model. Enhance the existing trail system.
57. ECONOMIC DEVELOPMENT: Business Expansion / Retention: Strengthen Durango Central Business District C-1 R-E L-5	Med	<ul style="list-style-type: none"> Durango Downtown Durango Partnership Business Improvement District Durango Tourism Office 	<ul style="list-style-type: none"> Durango BID DATO Creative District Funding La Plata Economic Development Alliance EPA 	2 new positions	<ul style="list-style-type: none"> Maintain a thriving, economically stable downtown Durango. Open Welcome Center in downtown Durango combining BID & DATO offices.

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action												
<p>58. Economic Development: County-wide Business Retention & Expansion Program</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td></td> <td></td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>L-3</td> <td>L-4</td> <td>L-5</td> <td></td> </tr> </table>	C-1	C-11			R-C	R-D	R-E		L-3	L-4	L-5		High	<ul style="list-style-type: none"> La Plata Economic Development Alliance 	<ul style="list-style-type: none"> La Plata Economic Development Alliance Region 9 EDD SBDC Area Chambers 	25 jobs retained or created each year by local businesses as a result of this program.	<ul style="list-style-type: none"> Visit at least 50 businesses per year. Identify strengths & weaknesses in local business environment for keeping companies & keeping them growing. Develop new programs to help companies grow & stay in La Plata County.
C-1	C-11																
R-C	R-D	R-E															
L-3	L-4	L-5															
<p>59. Business Expansion/ Retention: Expand & Improve Services to Businesses</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td></td> <td></td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>L-2</td> <td>L-3</td> <td>L-4</td> <td>L-5</td> </tr> </table>	C-1	C-11			R-C	R-D	R-E		L-2	L-3	L-4	L-5	Med	<ul style="list-style-type: none"> La Plata Economic Development Alliance Small Business Dev. Center Region 9 EDD 	<ul style="list-style-type: none"> La Plata Economic Development Alliance Region 9 EDD Southern Ute Tribe SBDC Area Chambers Area governments 	Indirect job creation	<ul style="list-style-type: none"> Integrate & leverage resources between key economic development agencies, county/town planning agencies to improve customer service & ease resource navigation. Implement Rapid response Team. Develop a trailing spouse program. Develop real estate link on Alliance website.
C-1	C-11																
R-C	R-D	R-E															
L-2	L-3	L-4	L-5														
<p>60. Business Recruitment: Maintain & Administer the Southwest Colorado Enterprise Zone Boundaries</p> <table border="1"> <tr> <td>C-11</td> <td>C-111</td> <td>C-V1</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>L-4</td> <td>L-5</td> <td></td> <td></td> </tr> </table>	C-11	C-111	C-V1		R-8	R-C	R-D	R-E	L-4	L-5			Med	<ul style="list-style-type: none"> Region 9 EDD Area Accountants Local Businesses Colorado Office of Economic Development 	<ul style="list-style-type: none"> Co. Economic Development Commission OEDIT -- State Enterprise Zone Coordinator Economic Development Administration (EDA) Planning & Technical Assistance program 	Create 100 jobs demonstrated through EZ business certifications.	<ul style="list-style-type: none"> Provide incentives for business expansion & relocation through EZ tax credits. Support community organizations to get EZ designation.
C-11	C-111	C-V1															
R-8	R-C	R-D	R-E														
L-4	L-5																

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action									
<p>61. Business Recruitment: Implement Business Recruitment Program</p> <table border="1"> <tr><td>C-11</td></tr> <tr><td>R-D</td><td>R-E</td></tr> <tr><td>L-4</td><td>L-5</td></tr> </table>	C-11	R-D	R-E	L-4	L-5	High	<ul style="list-style-type: none"> La Plata Economic Development Alliance 	<ul style="list-style-type: none"> La Plata Economic Development Alliance Durango, Bayfield & Ignacio County Region 9 EDD SBDC 	20 new jobs per year as a result of relocations.	<ul style="list-style-type: none"> Identify targeted businesses & industries to recruit to the region. Use regional events such as the Ignacio Bike Rally or Iron Horse to promote doing business in County. 				
C-11														
R-D	R-E													
L-4	L-5													
<p>62. Economic Development: Provide Jobs & Training around Energy Efficiency</p> <table border="1"> <tr><td>C-1</td><td>C-11</td></tr> <tr><td>R-8</td><td>R-C</td><td>R-D</td><td>R-E</td></tr> <tr><td>L-3</td><td>L-4</td><td>L-5</td></tr> </table>	C-1	C-11	R-8	R-C	R-D	R-E	L-3	L-4	L-5	Med	<ul style="list-style-type: none"> 4CORE Southern Ute Indian Tribe Housing Solutions for the Southwest 	<ul style="list-style-type: none"> Governors Energy Office Housing Solutions Area schools Southern Ute Tribe USDA-RBOG Region 9 EDD Sustainability Alliance of SWC 	Not determined	<ul style="list-style-type: none"> Offer energy efficiency upgrades to area residential homes & businesses. Improve energy use in community and reduce greenhouse gases. Provide local job opportunities & training around energy efficiency Increase efficiency of existing housing stock.
C-1	C-11													
R-8	R-C	R-D	R-E											
L-3	L-4	L-5												
<p>63. Economic Development: Expand Commercial Real Estate Database</p> <table border="1"> <tr><td>C-1</td></tr> <tr><td>R-C</td></tr> <tr><td>L-2</td></tr> </table>	C-1	R-C	L-2	High	<ul style="list-style-type: none"> La Plata Economic Development Alliance 	<ul style="list-style-type: none"> County La Plata Economic Development Alliance 	New jobs from new business creation.	<ul style="list-style-type: none"> Develop comprehensive real estate database link on Alliance website. 						
C-1														
R-C														
L-2														

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action									
<p>64. Economic Development: Revitalize Downtown Ignacio</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%;">C-1</td> <td style="width: 33%;">C-11</td> <td style="width: 33%;"></td> </tr> <tr> <td>R-8</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>L-4</td> <td>L-5</td> <td></td> </tr> </table>	C-1	C-11		R-8	R-D	R-E	L-4	L-5		High	<ul style="list-style-type: none"> Town of Ignacio DoLA Southern Ute Indian Tribe Chamber 	<ul style="list-style-type: none"> Ignacio Downtown Colorado Inc. Region 9 EDD DoLA Ignacio Chamber School Bond Creative District funding USDA – Business & Industry loans 	Increase number of businesses and jobs by 5 minimum.	<ul style="list-style-type: none"> Design streetscape plan per assessment recommendations. Retain downtown revitalization team/community/authority. Seek grants. Implement first steps of IACAP project at Ute Street one-way Approved business zone as a Creative District. Recruit pharmacy, general Merchandise Store & additional businesses to Ignacio. Promote Business façade improvement loan program. Replace and update Welcome signage.
C-1	C-11													
R-8	R-D	R-E												
L-4	L-5													
<p>65. Economic Development: Complete Business Incubator Feasibility Study</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%;">C-1</td> <td style="width: 33%;"></td> <td style="width: 33%;"></td> </tr> <tr> <td>R-C</td> <td>R-E</td> <td></td> </tr> <tr> <td>L-1</td> <td></td> <td></td> </tr> </table>	C-1			R-C	R-E		L-1			High	<ul style="list-style-type: none"> La Plata Economic Development Alliance 	<ul style="list-style-type: none"> La Plata Economic Development Alliance Region 9 EDD SBDC Durango Chamber DoLA Durango 	Enhance entrepreneurial support systems to assist with job creation.	<ul style="list-style-type: none"> Determine whether La Plata County needs a physical business incubator. If needed, identify potential funding sources & develop plan.
C-1														
R-C	R-E													
L-1														
<p>66. Business Recruitment: Revitalization of Downtown Bayfield</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%;">C-1</td> <td style="width: 33%;">C-11</td> <td style="width: 33%;"></td> </tr> <tr> <td>R-8</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>L-4</td> <td>L-5</td> <td></td> </tr> </table>	C-1	C-11		R-8	R-D	R-E	L-4	L-5		High	<ul style="list-style-type: none"> Town of Bayfield Downtown Business Association 	<ul style="list-style-type: none"> State Historical Funds Bayfield DoLA Chamber USDA – Business & Industry loans 	Open 2 businesses with 5 new jobs.	<ul style="list-style-type: none"> Comprehensive street and sidewalk renewal. Beautification projects on Mill Street including signage, historic plaques, benches and trash containers. Partner with existing Buy Local Campaigns
C-1	C-11													
R-8	R-D	R-E												
L-4	L-5													

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action												
<p>67. Business Capital: Business Loan Fund (BLF)</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>L-4</td> <td></td> <td></td> <td></td> </tr> </table>	C-1	C-11			R-8	R-C	R-D	R-E	L-4				Med.	<ul style="list-style-type: none"> • Region 9 EDD • La Plata County • Local Banks 	<ul style="list-style-type: none"> • Small Business Admin. • OEDIT • CDBG • EDA • USDA 	Create at least 15 jobs in county through Region 9 loan data.	<ul style="list-style-type: none"> • Continue to provide “gap” financing & equity for local businesses. • Identify Growth Companies & support their needs to keep them local.
C-1	C-11																
R-8	R-C	R-D	R-E														
L-4																	
<p>68. Business Development & Expansion: Expand Small Business Development Center Services</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td>C-V</td> <td>C-V1</td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>L-2</td> <td>L-3</td> <td>L-4</td> <td>L-5</td> </tr> </table>	C-1	C-11	C-V	C-V1	R-C	R-D	R-E		L-2	L-3	L-4	L-5	Med	<ul style="list-style-type: none"> • Small Business Development Center • Fort Lewis College • Colorado Office of Economic Development • Region 9 EDD • Area Banks • Small Business Administration 	<ul style="list-style-type: none"> • SBA funding • Community support • Regional economic development groups • Volunteers • Local Banks • State & federal funding sources • Region 9 EDD • Chambers 	1 full-time position.	<ul style="list-style-type: none"> • Strengthen the Small Business Development Center at Fort Lewis College to provide technical assistance to existing & new businesses. • Strengthen the business advisor group to meet with businesses.
C-1	C-11	C-V	C-V1														
R-C	R-D	R-E															
L-2	L-3	L-4	L-5														
<p>69. Business Development & Expansion: Explore/Pursue Major Employer with Primary Jobs in Bayfield</p> <table border="1"> <tr> <td>C-11</td> <td></td> <td></td> </tr> <tr> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>L-3</td> <td>L-4</td> <td>L-5</td> </tr> </table>	C-11			R-D	R-E		L-3	L-4	L-5	High	<ul style="list-style-type: none"> • Town of Bayfield • La Plata County • La Plata Economic Development Alliance • Region 9 EDD 	<ul style="list-style-type: none"> • Region 9 EDD • State & federal funding sources • DoLA • Bayfield • OEDIT 	Create 6-10 new jobs in Bayfield	<ul style="list-style-type: none"> • Pursue major employer for Bayfield. • Identify prospective employers, explore potential sites & structure favorable leases. 			
C-11																	
R-D	R-E																
L-3	L-4	L-5															

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action												
<p>70. Business Development & Expansion: Explore/Pursue Business Park Locations and Infrastructure</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td>C-V1</td> <td></td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>L-1</td> <td>L-2</td> <td>L-4</td> <td>L-5</td> </tr> </table>	C-1	C-11	C-V1		R-C	R-D	R-E		L-1	L-2	L-4	L-5	High	<ul style="list-style-type: none"> Durango Industrial Development Foundation La Plata Economic Development Alliance Region 9 EDD La Plata County State Land Board City of Durango 	<ul style="list-style-type: none"> Region 9 EDD DoLA USDA Bank participation Durango County La Plata Economic Development Alliance 	Up to 1,000 additional jobs when park(s) are built out.	<ul style="list-style-type: none"> Airport Business Park will continue to pursue conceptual planning & development processes. Complete feasibility study for industrial/business park expansion along La Posta Road & Animas Airport.
C-1	C-11	C-V1															
R-C	R-D	R-E															
L-1	L-2	L-4	L-5														
<p>71. Business Development & Expansion: Recruit National Chain Retail Stores to Bayfield</p> <table border="1"> <tr> <td>R-D</td> <td></td> </tr> <tr> <td>L-5</td> <td></td> </tr> </table>	R-D		L-5		High	<ul style="list-style-type: none"> Town of Bayfield Region 9 EDD Bayfield Chamber Area businesses Gem Village 	<ul style="list-style-type: none"> Bayfield La Plata Economic Development Alliance CDOT 	Create 10-40 new jobs per store.	<ul style="list-style-type: none"> Increase town tax revenue & address substantial source of retail marketing leakage. Hire retail consulting firm. Explore potential sites & structure favorable leases. 								
R-D																	
L-5																	
<p>72. Infrastructure: Install Scrubber Recycle System in Railroad Roundhouse</p> <table border="1"> <tr> <td>C-1</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> </tr> </table>	C-1		R-8	R-C	Low	<ul style="list-style-type: none"> Durango & Silverton Narrow Gauge Railroad Region 9 EDD Train Smoke Mitigation Task Force Durango La Plata County 	<ul style="list-style-type: none"> Durango Railroad EDA Region 9 EDD Community fundraising 	Create 1 additional position.	<ul style="list-style-type: none"> Complete design & engineering study. Construct scrubber system in roundhouse & over ash pit Reduce coal emissions from Train(s) 								
C-1																	
R-8	R-C																
<p>73. Infrastructure: Complete & Implement Facilities Master Plan</p>	High	<ul style="list-style-type: none"> La Plata County 	<ul style="list-style-type: none"> Potential general obligation bond revenues County general fund 	n/a	<ul style="list-style-type: none"> More efficient use of county office space. Accommodate future space needs. 												

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Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>74. Infrastructure: Complete SW Connect Web Portal</p> <p>C-V</p> <p>R-8</p> <p>L-2</p>	Med	<ul style="list-style-type: none"> • Durango Adult Education Center • SWConnect • SW Colorado Council of Governments • United Way of SW Colorado • La Plata Youth, Family Master Plan 	<ul style="list-style-type: none"> • 211 Phone system • Nonprofits • County • Municipalities • Region 9 EDD • Grant opportunities • SWCCOG • United Way • Area Business 	Create 2 jobs.	<ul style="list-style-type: none"> • On-line, comprehensive resource tool for area agencies, nonprofits & community members. • Collaborate data & information with national 211 system & provide timely updates. • Identify and map area assets, services and amenities including transit options, • Develop “One Stop” calendar. • Develop training cooperative.
<p>75. Infrastructure: Install Photovoltaic Solar Power System on Bayfield Senior Center</p>	Low	<ul style="list-style-type: none"> • Town of Bayfield • County 	<ul style="list-style-type: none"> • Governor’s Energy Office • DoLA 	Retain up to 4 construction jobs.	<ul style="list-style-type: none"> • Install PV on Senior Center to reduce energy consumption.
<p>76. Infrastructure: Federal Courthouse Project</p> <p>L-5</p>	High	<ul style="list-style-type: none"> • La Plata County • Federal government 	<ul style="list-style-type: none"> • County general fund • USDA –Community Facilities 	Retain construction jobs.	<ul style="list-style-type: none"> • Use portions of the existing County Courthouse to relocate federal courthouse facility to better serve current needs.
<p>77. Tourism: Maintain & Improve County Tourism</p> <p>C-11</p> <p>R-8</p> <p>L-5</p> <p>R-E</p>	Med.	<ul style="list-style-type: none"> • Durango Area Tourism Office (DATO) • County, city, towns • SW Colo. Travel Region • Colo. Tourism Office • Local Businesses • Southern Ute Indian Tribe 	<ul style="list-style-type: none"> • Lodgers Tax revenues • Fort Lewis College • DATO • Southern Ute Indian Tribe • Four Corners Film Office • Region 9 EDD • National Tour Operators • Fort Lewis College 	Retain at least 5,907 jobs in tourism industry per March 2011 Region 9 data.	<ul style="list-style-type: none"> • Continue marketing & promotion efforts to make La Plata County a tourist destination.
<p>78. Tourism: Staff Bayfield Chamber Visitor Center</p> <p>R-8</p>	Med	<ul style="list-style-type: none"> • Town of Bayfield • Bayfield Chamber 	<ul style="list-style-type: none"> • Town • Chamber 	1 part-time staff	<ul style="list-style-type: none"> • Operate Chamber visitor center with regular hours.

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration					Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action				
79. Work Force Development: Local Work Force Development & Retention					High	<ul style="list-style-type: none"> SW Colorado Workforce Board Fort Lewis College SW Colorado Community College Local businesses Region 9 EDD La Plata Economic Development Alliance Southern Ute Indian Tribe 	<ul style="list-style-type: none"> TANF Job Works Program Wagner Peyser EZ Project Designation San Juan Board of Cooperative Services Southern Ute Indian Tribe Area Chambers Area School Districts La Plata County Dept. of Human Services Adult Education Centers 	Retain at minimum the 32,446 jobs in the county, per March 2011 Region 9 data.	<ul style="list-style-type: none"> Provide appropriate trainings to enhance workforce skills. Create a workforce gap analysis to identify future needs. Better retention of local workers in the community. Local workforce better qualified to meet needs of local businesses. Improve connections between school system training & business needs. Continue to help adults without High School diplomas pass General Education Diploma (GED) & develop basic math, writing, & computer skills. 				
										C-1	C-11	C-V	C-V1
										R-C	R-D	R-E	
										L-4	L-5		

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action									
<p>80. Agriculture: Strengthen / Support the County's Agricultural Economy</p> <table border="1" data-bbox="142 375 443 521"> <tr> <td>C-1</td> <td>C-11</td> <td>C-V1</td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>L-3</td> <td>L-5</td> <td></td> </tr> </table>	C-1	C-11	C-V1	R-C	R-D	R-E	L-3	L-5		Med.	<ul style="list-style-type: none"> Local growers & producers La Plata County Co. State Extension Office La Plata Cattlemen's Assoc. San Juan Woolgrowers Southern Ute Indian Tribe SASCO (Sustainability Alliance) 	<ul style="list-style-type: none"> Colo. Dept. of Ag. technical assistance USDA National Resource Conservation Service Farm Service Agency San Juan RC&D Southern Ute Tribe County's EPA climate showcase grant La Plata Economic Development Alliance 9R School District Healthy Lifestyles Coalition Farm to Schools Farmer's Markets Local growers & producers Region 9 EDD 	Retain at minimum the 738 agriculture jobs in the county per March 2011 Region 9 data	<ul style="list-style-type: none"> Development of strategies to diversify the county's agricultural economy. Development of measures to encourage protection of agriculture. Strengthen product distribution network (single source). Provide locally produced food in 9-R & other La Plata County School District lunches. Develop plans for sustaining local agriculture & food production.
C-1	C-11	C-V1												
R-C	R-D	R-E												
L-3	L-5													
<p>81. HOUSING: Affordable Housing Advocacy</p> <table border="1" data-bbox="142 1141 239 1235"> <tr> <td>R-8</td> </tr> <tr> <td>L-5</td> </tr> </table>	R-8	L-5	High	<ul style="list-style-type: none"> La Plata County Housing Solutions for the Southwest Municipalities Habitat for Humanity Regional Housing Alliance Volunteers of America La Plata Homes Fund 	<ul style="list-style-type: none"> DOLA Colo. Housing Finance Authority (CHFA) Community Reinvestment Act USDA Colorado Dept. of Housing Private Foundations CDBG 	Retain community members in the community.	<ul style="list-style-type: none"> Increase affordable housing opportunities & supportive housing projects in the county. Explore ways to meet changing housing needs of aging population. Fair Housing Equally Available On a Non-Discriminatory Basis. Support first-time affordable housing programs in County. Provide up to 20 second mortgage loans for income qualified families through Regional Housing Alliance & La Plata Homes Fund. 							
R-8														
L-5														

La Plata County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Action
<p>82. Housing: Complete Rock Creek Housing Project in Ignacio</p> <p>R-8</p> <p>L-5</p>	High	<ul style="list-style-type: none"> • Town of Ignacio • Regional Housing Alliance • Southern Ute Indian Tribe • Habitat for Humanity 	<ul style="list-style-type: none"> • Ignacio • DoLA 	Retain workers in the community.	<ul style="list-style-type: none"> • Complete required road & infrastructure improvements to site. • Develop 60 units on 5.5 Acres. • CR320b is to the south of Rock Creek, & will be improved with school improvement funding. • Sold 55 acres to SUIT Growth Fund.
<p>83. Housing: Complete Fox Farm Village in Bayfield</p> <p>R-8</p> <p>L-5</p>	Low	<ul style="list-style-type: none"> • Housing Solutions for the SW • Town of Bayfield • Habitat for Humanity of La Plata County 	<ul style="list-style-type: none"> • Colorado Dept. of Housing • DoLA • Housing Solutions 	Retain workers in the community.	<ul style="list-style-type: none"> • Complete final 20 homes for project.
<p>84. Housing: Provide Veteran Housing</p> <p>R-8</p> <p>L-5</p>	Med	<ul style="list-style-type: none"> • Volunteers of America • Regional Housing Alliance • Housing Solutions of the SW 	<ul style="list-style-type: none"> • VA-HUD Vash Vouchers • State, federal & local funding 	Retain workers in the community	<ul style="list-style-type: none"> • Create up to 10 additional supportive housing opportunities (units) for veterans. • Look at feasibility of housing construction or voucher program.
<p>85. Housing: Complete Affordable Housing Rental Development in Durango</p> <p>R-8</p> <p>L-5</p>	Med	<ul style="list-style-type: none"> • Regional Housing Alliance • La Plata Homes Fund 	<ul style="list-style-type: none"> • CDBG • Low Income Housing Tax credits • La Plata Homes Fund 	Retain workers in the community.	<ul style="list-style-type: none"> • Build rental development of 40-50 units targeting households at 40, 50 & 60% of area's median income. • Complete off site infrastructure work. • Increase number of rental units.

Signed by: 
 Chair, La Plata County Board of Commissioners

Date: 8/14/12