

For more information regarding community participation in this process please refer to the Introduction section of the complete document found at www.scan.org.

CDAP Categories

The CDAP categories are listed below. Within these broad categories there are sub-components that have been added throughout the years in response to community feedback. This list is a work in progress.

Public Infrastructure and Services

1. Public Infrastructure
 - Gas, electric, water, sewer, solid waste, recycling
 - Transportation
 - Telecommunications
2. Services
 - Arts & culture
 - Education
 - Childcare
 - Fire protection
 - Health & Human Services
 - Land use
 - Public Lands
 - Parks & recreation
 - Public safety
 - Historic Preservation

Economic Development

1. Business expansion and retention
 - Retention – incentives to keep businesses in the community,
 - Capital for business expansion, i.e. revolving loan funds
 - Recruitment of new businesses
 - Development of infrastructure, i.e. industrial parks
 - Leadership
 - Youth
2. Tourism
 - Market development / targeting
3. Workforce development / training
4. Agriculture

Housing

- Housing availability
- Development of affordable housing
- Fair housing programs

Blueprint Integration Key

While not every project in the following county CDAPs met all state and regional objectives of the Colorado Blueprint, nor should they, we found that a number of them meet one or more. We have included a key to illustrate which goals are supported at the local, regional and/or state level. Numeric value does not indicate priority, each goal is ranked equally.

Colorado Blueprint Goals

C-I	Build a business- friendly environment.
C-II	Retain, grow and recruit companies.
C-III	Increase access to capital.
C-IV	Create and market a strong brand.
C-V	Educate and train the workforce of the future.
C-VI	Cultivate innovation and technology.

Regional Priorities

R-A	Expand and maintain broadband/fiber optics infrastructure, to support and anticipate the needs of future growth.
R-B	Improve community amenities necessary to attract/retain business. Focus on healthcare, education and housing.
R-C	Be business friendly and make region effective and efficient place to do business.
R-D	Diversify the economy and improve access to markets.
R-E	Encourage retention & growth of existing businesses.

Archuleta County Priorities

A-1	Diversify economic base / create new jobs.
A-2	Encourage growth of existing businesses and industries.
A-3	Encourage Main St. downtown / town center revitalization.
A-4	Create a more business friendly climate.
A-5	Create a strong entrepreneurial climate.

Dolores County Priorities

D-1	Eliminate red tape around job creation.
D-2	Build agriculture, agribusiness and tourism recreation.
D-3	Sustain businesses through mentoring and support services.
D-4	Have commercial infrastructure in place and ready to use.
D-5	Complete projects in Community Development Action Plans.

La Plata County Priorities

L-1	Expand public infrastructure, including broadband to support and anticipate the needs of future growth.
L-2	Make La Plata County an effective and efficient place to do business.
L-3	Increase wages to enhance affordability and make the County a more attractive place to work.
L-4	Private sector job growth across a diversity of industries and job types.
L-5	Reduce leakage of the sales outside of the County.

Montezuma County Priorities

M-1	Increase jobs skills of local labor force.
M-2	Improve access to affordable, quality healthcare.
M-3	Improve the local/regional school system.
M-4	Encourage the growth of existing business and create new jobs.
M-5	Diversify the economic base.

San Juan County Priorities

S-1	Balance regulatory requirements with economic development, including mining.
S-2	Expand tourism.
S-3	Improve telecom/fiber infrastructure.
S-4	Improve access to capital.
S-5	Strengthen and expand research and education in the San Juan Mountains.

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
1. Public Infrastructure: Improve Drainage & Water Flow in Silverton	High	<ul style="list-style-type: none"> Silverton San Juan County 	<ul style="list-style-type: none"> Town County USDA 	n/a	<ul style="list-style-type: none"> Culvert improvements to Greene Street/Hwy 550 to increase flow conveyance to improve drainage and prevent potential flooding to adjacent residential units. Loop dead end portions of Town's water system to improve fire flows and reduce water line freeze problems.
2. Public Infrastructure: Bear Creek Raw Water Supply Relocation	High	<ul style="list-style-type: none"> Silverton 	<ul style="list-style-type: none"> Town 	n/a	<ul style="list-style-type: none"> Increase flow capacity of Silverton's main water line to ensure adequate water pressure year round.
3. Public Infrastructure: Improve Water Quality Standards	Med	<ul style="list-style-type: none"> Animas River Stakeholders Landowners Silverton 	<ul style="list-style-type: none"> USDA Federal agencies (EPA, CDPHE) Mining companies 	n/a	<ul style="list-style-type: none"> Meeting water quality standards over the next 20 years. Molas Lake tested year-round.
4. Public Infrastructure: Design Entryway Project (Wye intersection)	Very High	<ul style="list-style-type: none"> San Juan Dev. Assoc. Property owners Region 9 EDD Silverton CDOT San Juan County Office of Community Services/FLC 	<ul style="list-style-type: none"> Matching funds Property owners willing to donate land Access rights still owned CDOT 	Increase the service sector jobs, which has a multiplier effect of about half a job for every job created.	<ul style="list-style-type: none"> To create a positive entryway image for Silverton. Improve safety and congestion through redesign and reconstruction of the intersection. Uniform design code.
R-8 S-2					
5. Public Infrastructure: Replace Bridge at Cement Creek	Med	<ul style="list-style-type: none"> Silverton San Juan County 	<ul style="list-style-type: none"> Town County 	Retain jobs	<ul style="list-style-type: none"> Improved northern entrance to town.

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
6. Public Infrastructure: Replace CDOT-condemned Lackawanna bridge	Very High	<ul style="list-style-type: none"> • Silverton • San Juan County 	<ul style="list-style-type: none"> • Town • County • CDOT 	Retain jobs	<ul style="list-style-type: none"> • Secure needed matching funds for project.
7. Public Infrastructure: Renovate Old Miners Hospital Building	High	<ul style="list-style-type: none"> • SJ Historical Society • San Juan County 	<ul style="list-style-type: none"> • Appraisal completed • Public discussions conducted • 80% of space is leased • Colorado Historical Society 	Related construction jobs	<ul style="list-style-type: none"> • Renovation of historic structure. • Complete renovations for main floor for use as a medical clinic.
C-1					
R-8					
8. Transportation: Increase Freight Services and Passenger Transit for Transporting Goods and People In and Out of Silverton	Med	<ul style="list-style-type: none"> • SW Regional Transportation Commission • Railroad • Chamber • Silverton • San Juan County • School 	<ul style="list-style-type: none"> • RAC • UPS • Fed Ex • SW Regional Transportation 2035 Plan • Regional Transit Coordinating Council • Silverton Concierge 	Create 1 job with PUC license	<ul style="list-style-type: none"> • Increase freight services and time efficiency of services. • More PUC licenses. • Make service affordable. • Prioritize and implement recommendations for regional transit feasibility study.
C-1	C-11				
R-C	R-E				
9. Transportation: Create Bus Parking and Visitor Parking	Med	<ul style="list-style-type: none"> • Silverton • Railroad 	<ul style="list-style-type: none"> • Town • Railroad • BLM 	n/a	<ul style="list-style-type: none"> • Create an area for tour buses to park as part of long-term plan for 93 acres adjacent to Town that will be conveyed from BLM in 2012. • Improve appearance of bus parking.

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions									
<p>10. Telecommunications: Improve Tele-communication Capability to provide fiber redundancy in and out of Silverton</p> <table border="1" data-bbox="142 399 445 545"> <tr> <td>C-1</td> <td>C-11</td> <td>C-V1</td> </tr> <tr> <td>R-A</td> <td>R-C</td> <td>R-E</td> </tr> <tr> <td>S-3</td> <td></td> <td></td> </tr> </table>	C-1	C-11	C-V1	R-A	R-C	R-E	S-3			Very High	<ul style="list-style-type: none"> SW Colorado Council of Governments (SCAN project) San Juan Dev. Assoc. Region 9 EDD San Miguel Power San Juan County Silverton Operation Link-up Tri-state Club 20 	<ul style="list-style-type: none"> Tri-state fiber optic line Aggregation of telecommunications demand USDA U.S. Commerce Department CenturyLink SW Colorado Council of Governments Eagle-Net DoLA Operation Link-Up 	Create jobs associated with new businesses that require high speed internet	<ul style="list-style-type: none"> To have a high speed redundant system with telecommunication capabilities. Establish a hard fiber optic connection to Cascade Village to the south and to the north either by way of Ouray or Ophir.
C-1	C-11	C-V1												
R-A	R-C	R-E												
S-3														
<p>11. Arts & Culture: Develop Art and Cultural Attributes to Enhance Community</p> <table border="1" data-bbox="142 902 344 1049"> <tr> <td>C-11</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-D</td> </tr> <tr> <td>S-2</td> <td></td> </tr> </table>	C-11		R-8	R-D	S-2		High	<ul style="list-style-type: none"> Silverton Handcrafters & Artists' Guild A Theatre Group Silverton Public School Mountain Studies Institute 	<ul style="list-style-type: none"> Arts organizations & artists Silverton Public School BLM 	1 art teacher Construction jobs associated with arts center. 1-3 staff persons	<ul style="list-style-type: none"> Development of diverse cultural and artistic opportunities for community and generate community support. Increase town's marketability for relocation by strengthening arts and culture, which is a quality of life feature. Stronger year-round economy. BLM conveyance land can include potential sites for b public art, trails and arts facilities. Develop an Arts Center with permanent gallery space for local artists. Have art teacher on staff. 			
C-11														
R-8	R-D													
S-2														

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions									
<p>12. Education: Increase Enrollment for the Silverton School</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td>C-V</td> </tr> <tr> <td>R-8</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>S-5</td> <td></td> <td></td> </tr> </table>	C-1	C-11	C-V	R-8	R-D	R-E	S-5			High	<ul style="list-style-type: none"> San Juan Dev. Assoc. School San Juan County Youth & Family Initiative 	<ul style="list-style-type: none"> Durango Mountain Resort expansion Anvil Mountain Affordable Housing Project 	One additional staff person	<ul style="list-style-type: none"> Increased enrollment tied to increase year-round population and workforce.
C-1	C-11	C-V												
R-8	R-D	R-E												
S-5														
<p>13. Health & Human Services: Improve Healthcare Services</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-D</td> <td>R-E</td> </tr> </table>	C-1	C-11		R-8	R-D	R-E	Very High	<ul style="list-style-type: none"> Resident Medical personnel Club 20 	<ul style="list-style-type: none"> Mercy Regional Medical Center State & federal government 	One physician or nurse practitioner position	<ul style="list-style-type: none"> Be able to provide broad range of medical services locally. Educate community and visitors regarding mountain safety. 			
C-1	C-11													
R-8	R-D	R-E												
<p>14. Public Lands: Improve Trail System</p> <table border="1"> <tr> <td>C-V1</td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-D</td> <td></td> </tr> <tr> <td>S-2</td> <td>S-5</td> <td></td> </tr> </table>	C-V1			R-8	R-D		S-2	S-5		High	<ul style="list-style-type: none"> Mountain Studies Institute Chamber San Juan County Silverton Forest Service/BLM Snowmobile Club Colo. State Trails Program Silverton Outdoor Learning and Recreation Center 	<ul style="list-style-type: none"> Grants (GoCO, etc.) Community volunteers San Juan County staff time and mapping software (GIS) The scenic landscape that lends itself to outdoor recreation activities 	n/a	<ul style="list-style-type: none"> Develop and maintain a summer-winter trail system, from town for family opportunities and to connect town to the backcountry. Complete a comprehensive trail system connecting the visitor center on the south side of town with the established trail system
C-V1														
R-8	R-D													
S-2	S-5													
<p>15. Public Lands: Develop Trail from Molas Lake to Town</p> <table border="1"> <tr> <td>C-V1</td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-D</td> <td></td> </tr> <tr> <td>S-2</td> <td>S-5</td> <td></td> </tr> </table>	C-V1			R-8	R-D		S-2	S-5		Med	<ul style="list-style-type: none"> Silverton High Country Pathfinders 	<ul style="list-style-type: none"> GoCO Town High Country Pathfinders BLM 	One position	<ul style="list-style-type: none"> Increased winter visitors. New trail into town. Work with BLM regarding the acquisition of 50 acres adjacent to the lake.
C-V1														
R-8	R-D													
S-2	S-5													

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
16. Public Lands: Long Range Management Plan for upper-Animas River & Corridor R-8 S-2 S-5		<ul style="list-style-type: none"> Upper Animas River Protection Group Silverton San Juan County GoCO DoLA BLM Railroad Historic Society 	<ul style="list-style-type: none"> Forest Service BLM Town County GoCO DoLA BLM Railroad State & Federal grants CDPHE EPA 	n/a	<ul style="list-style-type: none"> Restoration of Lackawanna Mill Building. Restore wetlands & riparian habitat along corridor.
17. Public Lands: Define Alpine Loop Management Parameters	Very High	<ul style="list-style-type: none"> BLM/USFS San Juan County Hinsdale County Ouray County SJC Historical Society 	<ul style="list-style-type: none"> Historic Preservation Funds OHV State Trails funds 	n/a	<ul style="list-style-type: none"> Update travel management plan from the BLM. Inventory and preservation of historic sites.
18. Parks & Recreation: Reconstruct Columbine Park R-8 S-2	Very High	<ul style="list-style-type: none"> Silverton Railroad Silverton Chamber Blair St. Merchants Assoc. 	<ul style="list-style-type: none"> GoCO Town Railroad Private Sector 	Retain jobs	<ul style="list-style-type: none"> Improve bathroom facilities and picnic area. Provide place for residents and visitors.
19. Parks & Recreation Complete Comprehensive Planning process for BLM land Parcel		<ul style="list-style-type: none"> Silverton San Juan County 	<ul style="list-style-type: none"> Town County BLM 	n/a	<ul style="list-style-type: none"> 100 acre parcel to be conveyed to Town via BLM.
20. Historic Preservation: Restore Lackawanna Mill R-8 S-2	Med	<ul style="list-style-type: none"> San Juan County Historical Society BLM San Juan Dev. Assoc. Silverton 	<ul style="list-style-type: none"> State Historical Funds Town BLM State & federal funds 	Jobs related to reuse	<ul style="list-style-type: none"> Preserve structure. Create a functional facility. Work with BLM. Pursue grant opportunities that would develop a plan and implementation strategy for a readaptive reuse of this fabulous structure.

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions									
<p>21. Historic Preservation: Develop Eureka Site</p> <table border="1" style="margin-left: 10px;"> <tr><td style="text-align: center;">R-8</td></tr> <tr><td style="text-align: center;">S-2</td></tr> </table>	R-8	S-2	High	<ul style="list-style-type: none"> • Animas River Stakeholders • San Juan County • BLM • US Army Corps of Engineers • Sunnyside Gold Corp. • EPA 	<ul style="list-style-type: none"> • Land & rive • Existing gravel pit near the proposed site • Road and Bridge Dept. expertise and equipment • EPA or Army Corps of Engineers Funding 	n/a	<ul style="list-style-type: none"> • River stabilization near old Eureka town site. • Provide gravel for County roads. • Lease property for a campground. • Ensure water quality. • Master plan completed in 2012. 							
R-8														
S-2														
<p>22. Business Expansion: Revitalize Mining District</p> <table border="1" style="margin-left: 10px;"> <tr><td style="text-align: center;">C-1</td><td style="text-align: center;">C-11</td><td style="text-align: center;">C-V1</td></tr> <tr><td style="text-align: center;">R-D</td><td style="text-align: center;">R-E</td><td></td></tr> <tr><td style="text-align: center;">S-1</td><td style="text-align: center;">S-2</td><td style="text-align: center;">S-5</td></tr> </table>	C-1	C-11	C-V1	R-D	R-E		S-1	S-2	S-5	Very High	<ul style="list-style-type: none"> • State of Colorado • San Juan County • San Juan Dev. Assoc. • Region 9 EDD • Mining companies 	<ul style="list-style-type: none"> • Permitted milling facility at Howardsville • Mining properties with/without mining permits • Adequate experienced management and operating personnel base in the community for start up 	Up to 10 new jobs.	<ul style="list-style-type: none"> • Year-round employment with better paying jobs. • Increased local purchasing. • Increased population base. • Increased school enrollment.
C-1	C-11	C-V1												
R-D	R-E													
S-1	S-2	S-5												
<p>23. Business Expansion /Retention: Create and Promote Activities to Help Grow and Retain Existing Businesses and Employment</p> <table border="1" style="margin-left: 10px;"> <tr><td style="text-align: center;">C-1</td><td style="text-align: center;">C-11</td><td></td><td></td></tr> <tr><td style="text-align: center;">R-8</td><td style="text-align: center;">R-C</td><td style="text-align: center;">R-D</td><td style="text-align: center;">R-E</td></tr> </table>	C-1	C-11			R-8	R-C	R-D	R-E	Very High	<ul style="list-style-type: none"> • San Juan County • Silverton • Small Business Development Center • Region 9 EDD • Private Enterprise • San Juan Dev. Assoc. 	<ul style="list-style-type: none"> • Potential EDA & CDBG funding • Equity the businesses might already have in them • Local Banks • Leading Edge classes 	Retain at least the current 334 jobs reported by the State Demographer's Office in March, 2011	<ul style="list-style-type: none"> • Increase in number of jobs within region. • Support Small Business Development Center trainings in community. 	
C-1	C-11													
R-8	R-C	R-D	R-E											

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions												
<p>24. Business Recruitment: Promote and Market County as a Location for New Business Expansion</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%;">C-1</td> <td style="width: 25%;">C-11</td> <td style="width: 25%;"></td> <td style="width: 25%;"></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> </table>	C-1	C-11			R-8	R-C	R-D	R-E	High	<ul style="list-style-type: none"> • San Juan County and Silverton • Colorado Office of Economic Development • Region 9 EDD • San Juan Dev. Assoc. • Chamber 	<ul style="list-style-type: none"> • OEDIT • Enterprise Zone Tax Credits and Marketing Funds • Colorado Economic Development Commission • County • Town 	Create at least 8 new jobs per EZ tax credit report information.	<ul style="list-style-type: none"> • Recruit new businesses. • Increased number and quality of jobs. • Implement a Downtown Revitalization Program to include incentive packages, tax share back program to encourage new businesses. 				
C-1	C-11																
R-8	R-C	R-D	R-E														
<p>25. Business Recruitment: Continue Revitalization and Beautification of Downtown Silverton</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%;">C-1</td> <td style="width: 25%;">C-11</td> <td style="width: 25%;"></td> <td style="width: 25%;"></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-E</td> <td></td> </tr> <tr> <td>S-2</td> <td></td> <td></td> <td></td> </tr> </table>	C-1	C-11			R-8	R-C	R-E		S-2				High	<ul style="list-style-type: none"> • Silverton • Business owners • Blair Street Merchants • San Juan County 	<ul style="list-style-type: none"> • State Historical Funds • Town • DoLA • Colorado Main St. Program • Office of Community Services/FLC • San Miguel Power 	Help retain the 186 service jobs in Silverton as of March 2011 data	<ul style="list-style-type: none"> • Complete a Downtown Revitalization Plan to assess both pedestrian circulation and tourism related amenities. • Use results from Recreational Facilities Survey to guide recreational priorities as funding becomes available. • Install sidewalks, historic lighting, benches and planters to core business district • Provide programs to encourage property maintenance by business owners • Develop mechanisms to help fill currently empty commercial facilities. • Increase amenities for tourism. • Improved appearance and pedestrian safety.
C-1	C-11																
R-8	R-C	R-E															
S-2																	

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions												
<p>26. Business Recruitment: Maintain and Administer the SW Enterprise Zone Boundaries</p> <table border="1"> <tr> <td>C-11</td> <td>C-111</td> <td>C-V1</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>S-2</td> <td>S-4</td> <td></td> <td></td> </tr> </table>	C-11	C-111	C-V1		R-8	R-C	R-D	R-E	S-2	S-4			High	<ul style="list-style-type: none"> Region 9 EDD Local Accountants Local Businesses San Juan Dev. Assoc. 	<ul style="list-style-type: none"> Colorado Economic Development Commission State Enterprise Zone Coordinator Economic Development Administration (EDA) Planning and Technical Assistance program 	Create at least 8 new jobs per EZ tax credit report information.	<ul style="list-style-type: none"> To provide incentives for business expansion and relocation. Increase the number of businesses utilizing tax credits. Increase the number of County organizations that are EZ Contribution Projects.
C-11	C-111	C-V1															
R-8	R-C	R-D	R-E														
S-2	S-4																
<p>27. Business Expansion /Retention: Continue San Juan Development Assoc. Micro Lending Program</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td>C-111</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>S-4</td> <td></td> <td></td> <td></td> </tr> </table>	C-1	C-11	C-111		R-8	R-C	R-D	R-E	S-4				High	<ul style="list-style-type: none"> San Juan Dev. Assoc. Region 9 EDD USDA HUD Small Business Dev. Center State Office of Economic Development Local Banks 	<ul style="list-style-type: none"> Community Dev. Block Grants Region 9 BLF funds SBA financing assistance San Juan County Revolving Loan funds USDA Small Business Administration 	Retain a coordinator position and create at least two new jobs per Region 9/SJDA loans in County	<ul style="list-style-type: none"> Create employment opportunities, especially for low to moderate income persons Continue to provide “gap” financing and business development loans for local businesses Help businesses create and retain jobs Provide business counseling and support. Identify Growth Companies and provide support to keep them local Increase access to capital Increase diversity of businesses using lending program.
C-1	C-11	C-111															
R-8	R-C	R-D	R-E														
S-4																	
<p>28. Infrastructure: Restoration, Repairs and Maintenance of Community buildings</p>	Very High	<ul style="list-style-type: none"> San Juan County Silverton 4CORE Governors Energy Office 	<ul style="list-style-type: none"> Historical Society County Town Energy Management Asst. Program (EMAP) Trident Energy 	32 new jobs are generated for every \$1 million spent on preservation of historic buildings	<ul style="list-style-type: none"> Historic integrity of community buildings would be preserved. Buildings would be repaired and maintained. Address exterior of the Visitor Center. Improve energy efficiency of municipal buildings to decrease utility bills and provide reliable heat. 												

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
<p>29. Leadership: Sustainability of San Juan Development Assoc.</p> <p>C-1</p> <p>R-8 R-C R-E</p> <p>S-4</p>	High	<ul style="list-style-type: none"> Region 9 EDD Chamber Businesses School Citizens Silverton San Juan County Non-profits 	<ul style="list-style-type: none"> Donations and grants Loan program 	Create one administrative position	<ul style="list-style-type: none"> Continuation of the organization Provide business revolving loan fund for the County. Regularly staffed to provide economic development services on a consistent basis.
<p>30. Tourism: Improve and Expand Kendall Mountain Ski Area</p> <p>C-IV</p> <p>R-8 R-D</p> <p>S-2</p>	Med	<ul style="list-style-type: none"> Silverton Chamber Private Sector BLM 	<ul style="list-style-type: none"> Town Chamber GoCO 	Create one job.	<ul style="list-style-type: none"> Increased visitors. Additional lift. Expanded recreation use. Implement snow making and night skiing capabilities on a regular basis.
<p>31. Tourism: Develop Heritage Attractions</p> <p>C-11</p> <p>R-8 R-D</p> <p>S-2</p>	High	<ul style="list-style-type: none"> SJC Historical Society San Juan County Silverton Chamber San Juan Development Association 	<ul style="list-style-type: none"> Historic preservation funds National Park Service Landmark Site designation 	Indirect job creation	<ul style="list-style-type: none"> Increasing visitation and visitors stay in Silverton by developing heritage attractions.
<p>32. Tourism: Rebuilding a 2 1/2 mile portion of the Silverton Northern Railroad</p> <p>C-11</p> <p>R-8 R-D</p> <p>S-2</p>	Low	<ul style="list-style-type: none"> SJC Historical Society San Juan County Silverton 	<ul style="list-style-type: none"> EDA funds OEDIT SJC Historical Society 	8 seasonal and 8 year-round jobs	<ul style="list-style-type: none"> Conduct feasibility study. Increase sales tax through the number of visitors. Short inexpensive trip when in Silverton. Keep communication open with D&DNGRR about the project.

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
33. Tourism: Renovate Firemen's Museum in Original Town Hall R-8 S-2	Low	<ul style="list-style-type: none"> Silverton Firemen SJCHS 	<ul style="list-style-type: none"> Town State Historical Society Firemen DoLA 	32 new jobs are generated for every \$1 million spent on preservation of historic buildings	<ul style="list-style-type: none"> Space for SVFD Meetings and Railroading. Museum. Restoration of Old Town Hall.
34. Tourism: Extend Visitor Stays	High	<ul style="list-style-type: none"> Chamber Silverton San Juan County Silverton Outdoor Learning & Recreation Center Cascade Village A Theatre Group Silverton Snowmobile Club 	<ul style="list-style-type: none"> Lodging tax dollars Town advertising Chamber Expansion of Durango Mtn. Resort (Purgatory) Railroad, Silverton Mountain and other businesses 	Retain and grow jobs	<ul style="list-style-type: none"> Keeping visitors in Silverton longer during the summer, winter and shoulder seasons. Provide year-round jobs and revenue.
35. Tourism: Create and Promote Festivals/ Events R-8 S-2	Med	<ul style="list-style-type: none"> Chamber A Theatre Group Beds & Breakfast Assn San Juan County Historical Society Silverton San Juan Dev. Assoc. San Juan County Silverton Outdoor Learning & Recreation Center KSJC radio 	<ul style="list-style-type: none"> Volunteers Indoor recreation center for winter Experienced festival directors for music, arts and crafts, and theatre Brass Band Festival Tent Town and Country Parks Community radio 	Retain jobs	<ul style="list-style-type: none"> More visitors attracted to community. Stronger year-round economy.

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Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions						
<p>36. Local Work Force: Develop and Retain Workforce</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%; text-align: center;">C-1</td> <td style="width: 33%; text-align: center;">C-11</td> <td style="width: 33%; text-align: center;">C-V</td> </tr> <tr> <td style="text-align: center;">R-8</td> <td style="text-align: center;">R-C</td> <td style="text-align: center;">R-E</td> </tr> </table>	C-1	C-11	C-V	R-8	R-C	R-E	High	<ul style="list-style-type: none"> • Regional School Districts and Colleges • San Juan Dev. Assoc. • Local Businesses • Southwest Forum for Teaching Technology • Southwest Workforce Advisory Board 	<ul style="list-style-type: none"> • Federal and State funding • Area higher education institutions 	Retain the 334 jobs in County as of March 2011 data	<ul style="list-style-type: none"> • Expanded local work force. • Better retention of local workers in the community. • Local workforce better qualified to meet needs of local businesses.
C-1	C-11	C-V									
R-8	R-C	R-E									
<p>37. Housing: Support Affordable Housing Efforts and Developments</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%; text-align: center;">C-1</td> <td style="width: 50%; text-align: center;">C-11</td> </tr> <tr> <td style="text-align: center;">R-8</td> <td style="text-align: center;">R-E</td> </tr> </table>	C-1	C-11	R-8	R-E	High	<ul style="list-style-type: none"> • Housing Solutions for the Southwest • Habitat for Humanity • HUD • San Juan Dev. Assoc. • San Juan County • Silverton • Regional Housing Alliance (RHA) 	<ul style="list-style-type: none"> • CDBG/RLF • Colorado Housing Finance Authority (CHFA) • Community Reinvestment Act • USDA • Local government support • State and federal programs • Housing Solutions for the Southwest Revolving Funds & financing for first time home buyers • RHA 	Keep workers in the community	<ul style="list-style-type: none"> • Increased affordable housing opportunities. • A greater number of first time buyers can purchase homes. • Explore the development of a Community Housing Development Organization. • Utilize and Implement Community Housing Plan for County. • Buy land for building sites and renovate existing structures. • Maximum use of available housing (many absentee homeowners not renting/using housing). • Increased number of affordable housing units available in Silverton, both rental and homeownership. • Sensible regulations of short-term rentals to maintain availability of limited local rental stock. 		
C-1	C-11										
R-8	R-E										
<p>38. Housing: Complete Hillside Development Plan</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 100%; text-align: center;">R-8</td> </tr> </table>	R-8	Med	<ul style="list-style-type: none"> • Silverton • Landowners 	<ul style="list-style-type: none"> • Town • Area land owners • USDA 	Keep workers in the community	<ul style="list-style-type: none"> • Engineered Master Plan. • Create infrastructure for the Anvil Mountain Affordable Housing Project. 					
R-8											

San Juan County Community Development Action Plan 2012

Project	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
39. Housing: Seek Rehabilitation and Energy Efficiency of Existing Housing <div style="border: 1px solid black; padding: 2px; width: fit-content;">R-8</div>	Med	<ul style="list-style-type: none"> • 4CORE • Housing Solutions for the Southwest • Home owners • San Juan County Historical Society (tax credits) 	<ul style="list-style-type: none"> • State and federal funding • Homeowners • Industry • Governor's Energy Office 	Keep workers in the community	<ul style="list-style-type: none"> • Improve housing health and safety-related housing rehabilitation and replacement needs (especially for rental units).
40. Housing: Anvil Mountain Affordable Housing Project <div style="border: 1px solid black; padding: 2px; width: fit-content;">C-11</div> <div style="display: flex; justify-content: space-between; border: 1px solid black; padding: 2px;"> <div style="border: 1px solid black; padding: 2px;">R-8</div> <div style="border: 1px solid black; padding: 2px;">R-E</div> </div>	Very High	<ul style="list-style-type: none"> • Regional Housing Alliance • Silverton • San Juan County 	<ul style="list-style-type: none"> • Regional Housing Alliance • Town • County • EPA • DoLA • Housing Solutions • San Juan Dev. Assoc. • Private sector • State & Federal grants 	Related construction jobs and keep workers in the community.	<ul style="list-style-type: none"> • Build 4 units in 2012 with a ten year build out of 54 units. • Provide affordable rental units. • Provide workforce housing units.

Signed by: 
 Chair, San Juan County Board of Commissioners

Date: 3/28/12