

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
1. Business Development: Recruit Data Storage Company to San Juan County	Low	<ul style="list-style-type: none"> Economic development group (SJDA) Private businesses 	<ul style="list-style-type: none"> OEDIT Private business Region 9 EDD 	Unknown	Undetermined	<ul style="list-style-type: none"> Niche business utilizing natural resources. Create jobs. Diversify economy. Cooling/refrigeration opportunities for technology storage.
2. Business Expansion: Create more Visibility of Silverton Lodging on Travel Websites	High	<ul style="list-style-type: none"> Silverton Chamber 	<ul style="list-style-type: none"> Colorado Tourism Office – matching marketing Hotel owners 	Not determined	1 job	<ul style="list-style-type: none"> Have Silverton lodging options come up in internet searches so more tourists know they can stay here. Market Silverton as a lodging destination. Raise the quality of existing options. Received matching marketing grant from Colorado Tourism Office.
3. Business Expansion: Revitalize Mining District	Low	<ul style="list-style-type: none"> Mining Companies State of Colorado San Juan County Environmental Protection Agency 	<ul style="list-style-type: none"> Facility at Howardsville Mining properties with/without mining permits Experienced management & operating personnel base in the community EPA 	N/A	Up to 10 new jobs	<ul style="list-style-type: none"> Year-round employment with better paying jobs. Increased local purchasing. Increased population base. Increased school enrollment.

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>4. Business Retention:</p> <p>Complete Community Priorities in Downtown Colorado Inc. Plan</p>	High	<ul style="list-style-type: none"> • Silverton • San Juan County • SW Colorado Council of Governments • Merchants • Silverton Chamber • Citizens • Dept. of Local Affairs 	<ul style="list-style-type: none"> • State Historical Funds • Town • DoLA – circuit rider • Colorado Main St. Program • Downtown Colorado Inc. • DoLA 	<p>Year 1 -\$75K grant (\$25K local match)</p> <p>Year 2 - \$50Kgrant \$50K local</p>	Possibly create 1 part-time position for two years	<ul style="list-style-type: none"> • Provide programs to encourage property maintenance by business owners. • Implement ordinance to prohibit boarded up storefronts. • Install sidewalks, historic lighting, benches and other beautification projects to core business district. • Fill currently empty commercial facilities. • Increase amenities for tourism. • Improved appearance and pedestrian safety of business district. • Blair Street has matching funding.
<p>5. Economic Development:</p> <p>Strengthen Economic Development Structure/ Organization to Accomplish Items in County's Community Development Action Plan</p>	Very High	<ul style="list-style-type: none"> • Region 9 EDD • San Juan County • Silverton • Silverton Chamber • Silverton Stakeholders 	<ul style="list-style-type: none"> • USDA • Region 9 EDD • CDBG • Grants & donations • EDA 	Bring in at least \$30K for staffing	Create shared position	<ul style="list-style-type: none"> • Sustainability of county-level economic development organization. • Retain San Juan Development Association non-profit structure. • Have coordination/staff to accomplish priority community projects. • Provide needed business support services and assist governments with little staff capacity. • Meet economic development needs in county. • Have coordination/staff around grants for community projects. • Increase communication to Silverton stakeholders.

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
6. Economic Development: Address Upper Animas Water Shed	Very High	<ul style="list-style-type: none"> • San Juan County • Silverton • Environmental Protection Agency • Bureau of Land Mgt • Forest Service • Colorado Dept. of Health • San Juan Basin Health 	<ul style="list-style-type: none"> • EPA • Region 9 EDD • EDA- Recovery Coordinator • Animas River Stakeholders • State & federal grants • CDPHE 	Undetermined	Create Coordinator position	<ul style="list-style-type: none"> • Address mining impacts and acid mine drainage. • Coordinate communication with all involved agencies/entities/ governments.
7. Education: Create Summer School Program & Enrichment Program	Med	<ul style="list-style-type: none"> • Silverton Schools 	<ul style="list-style-type: none"> • Fees • Grants • Parents • Citizens 	Undetermined	3-5 new jobs 10 part-time	<ul style="list-style-type: none"> • Fill summer childcare needs. • Sustainability of Silverton by providing youth programming and supervision. • Create enrichment opportunities.
8. Education: Create Youth Sports Collaborative	Med	<ul style="list-style-type: none"> • Silverton Schools • Business owners 	<ul style="list-style-type: none"> • 21st Century Grant • Fees 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Develop programming and physical activity programs. • Fill 3 week gap after and before school starts.
9. Education: Develop Field Station & Mountain Research Center	Med	<ul style="list-style-type: none"> • Mountain Studies Institute • Partner Universities • San Juan County • Silverton 	<ul style="list-style-type: none"> • Grants • Donations & Fees • Region 9 EDD • EZ Contribution Project • MSI acquisition-escrow 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Strengthen and expand research and education in the San Juan Mountains. • Explore faculty & organizational collaborations. • Conduct economic impact study. • Utilize acquisition fund.
10. Health & Human Services: Create Community Based Health Center	Med	<ul style="list-style-type: none"> • Silverton Schools • Silverton • San Juan County • Human Services 	<ul style="list-style-type: none"> • Grants • Healthcare partnerships • Area medical & mental facilities and providers 	Undetermined	Undetermined	<ul style="list-style-type: none"> • Expand Medical Services for youth. • Increase mental health services. • Meet identified needs as yet unable to serve. • Increase partnerships with health care organizations. • More local providers including dental and physician.

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
11. Historic Preservation: Complete Restoration & Improvements at Mayflower Mill	Med	<ul style="list-style-type: none"> San Juan Historical Society Private business 	<ul style="list-style-type: none"> Grants Private business BLM 	Undetermined	n/a	<ul style="list-style-type: none"> Add Zip-line to create additional activity for visiting families. Work with BLM on engineering.
12. Historic Preservation: Complete Old Miners Hospital Building Renovation	Med	<ul style="list-style-type: none"> San Juan Historical Society San Juan County 	<ul style="list-style-type: none"> 80% of space is leased County State Historical Society 	\$600K	Related construction jobs	<ul style="list-style-type: none"> Renovation of historic structure. Completed renovations for main floor for use as a medical clinic. Funding for a chair lift. Building still needs considerable amount of renovation work. Provides office space for nonprofits.
13. Historic Preservation: Restoration of Historic Boardinghouse	Med	<ul style="list-style-type: none"> San Juan Historical Society 	<ul style="list-style-type: none"> Grants & foundations State Historical Society 	\$40K	Jobs related to construction	<ul style="list-style-type: none"> Provide fundraising Campaign to repair foundation and façade. Dig debris from behind the Boarding house and work under to rebuild the rock foundation. \$13K already raised. Helicopter time contributed.
14. Historic Preservation: Restore Lackawana Mill	Med	<ul style="list-style-type: none"> San Juan Historical Society Bureau of Land Mgt Economic development group (SJDA) Silverton 	<ul style="list-style-type: none"> State Historical Funds Town BLM State & Federal funds 	Undetermined	Jobs related to reuse	<ul style="list-style-type: none"> Preserve structure. Create a functional facility. Work with BLM. Pursue grant opportunities that would develop a plan and implementation strategy for a re-adaptive reuse of this fabulous structure.
15. Housing: Approve Westside Improvement District	Very High	<ul style="list-style-type: none"> Silverton Affected Landowners Environmental Protection Agency 	<ul style="list-style-type: none"> Town Area land owners USDA EPA 	Undetermined	Keep workers in the community	<ul style="list-style-type: none"> Engineered Master Plan. Prepared land for future development. Address taxing issue. Put Westside Improvement District to Town vote. Increase housing

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
						opportunities.
<p>16. Housing:</p> <p>Develop Anvil Mountain Affordable Housing Project</p>	Very High	<ul style="list-style-type: none"> • San Juan County • Region 9 EDD • Silverton • Housing organizations • Environmental Protection Agency 	<ul style="list-style-type: none"> • Regional Housing groups • Town • County • DoLA • Private sector • State & Federal grants • EPA 	Undetermined	Related construction jobs and serves to keep workers in the community.	<ul style="list-style-type: none"> • Provide affordable rental and owner occupied units. • Provide workforce housing units. • Build homeowner pipeline. • Secure a developer(s) • Increased number of affordable housing units available in Silverton, both rental and homeownership. • Sensible regulations of short-term rentals to maintain availability of limited local rental stock.
<p>17. Land Use:</p> <p>Complete Master Plan for Biking/Hiking Non-motorized Trails</p>	Low	<ul style="list-style-type: none"> • Silverton • San Juan County • Bike Club • BLM/Forest Service • Mountain Studies Institute 	<ul style="list-style-type: none"> • Grants • Donations • MSI 	Undetermined	N/A	<ul style="list-style-type: none"> • Develop plan and timeline to complete projects and make sure there is coordination among groups.
<p>18. Parks & Recreation:</p> <p>Complete Comprehensive Planning Process for BLM Land Parcel</p>	High	<ul style="list-style-type: none"> • Silverton • San Juan County • Bureau of Land Mgt 	<ul style="list-style-type: none"> • Town • County • CDPHE • Colorado Brownfields Foundation • GoCO 	Trade	N/A	<ul style="list-style-type: none"> • 100 acre parcel to be conveyed to Town via BLM. • Work to Improve and Expand Kendall Mountain Ski Area.
<p>19. Parks & Recreation:</p> <p>Complete Trail System in Town of Silverton</p>	Med	<ul style="list-style-type: none"> • San Juan County • Silverton • Mountain Studies Institute • Silverton Chamber • Silverton Schools 	<ul style="list-style-type: none"> • Grants • Community Volunteers • GoCO 	Undetermined	N/A	<ul style="list-style-type: none"> • Utilize existing Animas River corridor and Silverton Trails plans to develop and maintain summer-winter trail system, from town for family opportunities and to connect town to the backcountry. • Connect the visitor center on the south side of town with the established trail

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
						system.
20. Parks & Recreation: Improve Eureka Campground & Facilities	Med	<ul style="list-style-type: none"> Animas River Stakeholders San Juan County Bureau of Land Mgt US Army Corps of Engineers Sunnyside Gold Corp Environmental Protection Agency 	<ul style="list-style-type: none"> Existing gravel pit near the proposed site Road and Bridge Dept. expertise and equipment EPA or Army Corps of Engineers Funding 	Undetermined	n/a	<ul style="list-style-type: none"> River stabilization near old Eureka town site. Provide gravel for County roads. Ensure water quality.
21. Public Infrastructure: Replace Lackawanna Bridge	High	<ul style="list-style-type: none"> Silverton San Juan County CDOT 	<ul style="list-style-type: none"> Town County CDOT-- received a 80% grant Property owners 	\$1,330,000 estimate \$1,060,000 federal &\$266,000 San Juan County Match	Construction job retention	<ul style="list-style-type: none"> Fix safety issue. Find the 20% match for CDOT funds. County / Town would need to get us a design cost estimate.
22. Public Infrastructure: Restoration, Repair & Maintenance of Community Buildings including Visitor Center & Town Hall	Med	<ul style="list-style-type: none"> San Juan County Silverton 4CORE Governor's Energy Office 	<ul style="list-style-type: none"> San Juan Historical Society County Town Energy Management Asst. Program (EMAP) Trident Energy 	Undetermined	32 new jobs are generated for every \$1 million spent on preservation of historic buildings	<ul style="list-style-type: none"> Historic integrity of community buildings would be preserved. Buildings would be repaired and maintained. Address exterior of the Visitor Center. Weatherize Town Hall and improve energy efficiency of municipal buildings to decrease utility bills and provide reliable heat.
23. Public Infrastructure: Improve Headwaters Serving Silverton	Med	<ul style="list-style-type: none"> Silverton 	<ul style="list-style-type: none"> Town 	Undetermined	N/A	<ul style="list-style-type: none"> Increase flow capacity of Silverton's main water line to ensure adequate water pressure year round. Relocate Bear Creek Raw Water Supply used at school & park.

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
24. Public Infrastructure: Improve Drainage & Water Flow in Silverton	High	<ul style="list-style-type: none"> • Silverton • San Juan County • SW Water Conservation District 	<ul style="list-style-type: none"> • Town • County • USDA • DOLA • SW Water Conservation District • Historical Society 	Undetermined	N/A	<ul style="list-style-type: none"> • Culvert improvements to Greene Street/Hwy 550 to increase flow conveyance to improve drainage and prevent potential flooding to adjacent residential units. • Boulder Creek head gate. • Relocate Bear Creek Raw Water. • Loop dead end portions of Town's water system to improve fire flows and reduce water line freeze problems. • Complete Infrastructure Plan for street water looping and drainage. • Run water/sewer line to power house.
25. Public Infrastructure: Improve Water Quality Standards	High	<ul style="list-style-type: none"> • Animas River Stakeholders • Landowners • Silverton 	<ul style="list-style-type: none"> • USDA • Federal agencies (EPA, CDPHE) • Mining companies 	Undetermined	N/A	<ul style="list-style-type: none"> • Meeting water quality standards over the next 20 years. • Molas Lake tested year-round. • The Animas River Stakeholders continue to meet regularly to strategize on water quality improvement approaches for the upper Animas and its tributaries.
26. Public Infrastructure: Construct Pedestrian Bridges	Low	<ul style="list-style-type: none"> • Silverton • San Juan County 	<ul style="list-style-type: none"> • GoCo • BLM land transfer creates cash match 	Undetermined	Construction job retention	<ul style="list-style-type: none"> • Add/improve pedestrian bridges by Memorial Park and courthouse.
27. Public Infrastructure: Replace Bridge at Cement Creek	Med	<ul style="list-style-type: none"> • Silverton • San Juan County • Co. Dept. of Transportation 	<ul style="list-style-type: none"> • Silverton • San Juan County • CDOT 	Undetermined	Construction job retention	<ul style="list-style-type: none"> • Improved northern entrance to town by courthouse.

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
28. Public Lands: Alpine Wetland Restoration	Med	<ul style="list-style-type: none"> Mountain Studies Institute 	<ul style="list-style-type: none"> State & federal grants Private donations MSI 	Undetermined as within annual budget	n/a	<ul style="list-style-type: none"> Restore damaged and degraded wetlands.
29. Public Lands: Develop Trail from Molas Lake to Town	Med	<ul style="list-style-type: none"> Silverton High Country Pathfinders Bureau of Land Mgt 	<ul style="list-style-type: none"> GoCO Town High Country Pathfinders BLM Private land owners 	Undetermined	1-3 positions	<ul style="list-style-type: none"> Provide hiking opportunity for Town residents. Work with BLM regarding the acquisition of 50 acres adjacent to the lake. Increase winter traffic of snowmobilers into Town. Develop long-term plan for Molas Lake. Find long-term leasers/operators/ concessionaire for campground.
30. Public Lands: Seek Resources for Toilet Facilities along San Juan Skyway	Med	<ul style="list-style-type: none"> Forest Service BLM San Juan County Silverton 	<ul style="list-style-type: none"> Forest Service BLM CDOT GoCO Private business 	Unknown	At least one position	<ul style="list-style-type: none"> Retain bathroom facilities on Molas lookout and other areas as determined. Seek long-term contractor to provide facility maintenance/service.
31. Public Lands: Long Range Management Plan for upper-Animas River & Corridor	High	<ul style="list-style-type: none"> Upper Animas River Protection Group Silverton San Juan County Bureau of Land Mgt Durango & Silverton Railroad 	<ul style="list-style-type: none"> Forest Service BLM Town County GoCO DoLA BLM Railroad State & Federal grants CDPHE EPA 	Undetermined	N/A	<ul style="list-style-type: none"> Restoration of Lackawanna Mill Building. Restore wetlands & riparian habitat along corridor.

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>32. Telecommunications: Complete Primary Fiber Path into and out of Silverton</p>	Very High	<ul style="list-style-type: none"> • San Juan County • Silverton • SW Colorado Council of Governments • Region 9 EDD • San Miguel Power Club 20 • Eagle Net Alliance • Century Link Corp. 	<ul style="list-style-type: none"> • SWCCOG • Eagle-Net Alliance • DoLA • Town • County 	Undetermined	Create jobs associated with new businesses that require high speed internet	<ul style="list-style-type: none"> • Finish uncompleted segments of in-ground fiber cable by EagleNet Alliance (ENA themselves or possible partnership to use dark fiber already in place). • Eagle Net to fix five mile gap between Cascade and Durango. • SWCCOG applied for broadband planning to develop operations/IT plan to better Utilize SCAN Network—provide database of equipment. • Increased service, capacity and redundancy. • Attract telecommuters. • Finalize all connections and light the system. • System testing is successful • School connection open & functioning.
<p>33. Tourism: Expand Promotion of Silverton/San Juan County & Improve Brand Identity</p>	High	<ul style="list-style-type: none"> • Silverton Chamber • Region 9 EDD 	<ul style="list-style-type: none"> • Town • County • Colorado Tourism Office • Region 9 EDD • EPA 	Undetermined	Create p/t assistant job	<ul style="list-style-type: none"> • Work to repair any brand damage from Gold King Mine spill. • Expand visitor outreach of Silverton/San Juan County.
<p>34. Tourism: Rebuilding a 2 1/2 mile portion of the Silverton Northern Railroad</p>	Low	<ul style="list-style-type: none"> • San Juan Historical Society • San Juan County • Silverton 	<ul style="list-style-type: none"> • EDA funds • OEDIT • Private foundations 	\$1 million	8 seasonal and 8 year-round jobs	<ul style="list-style-type: none"> • Increase sales tax through the number of visitors. • Short inexpensive trip when in Silverton. • Keep communication open with D&SNGRR about the project. • Plans to lay 300 feet of track along the old Silverton Northern rail line between the Power Station and

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
						<p>Howardsville are underway.</p> <ul style="list-style-type: none"> • Grade is built for demonstration track. • Caboose in place and \$20K already raised.
<p>35. Tourism:</p> <p>Complete Blair Street Improvement District Projects</p>	High	<ul style="list-style-type: none"> • Silverton • Blair St. Improvement District • San Juan Historical Society 	<ul style="list-style-type: none"> • Ben Nighthorse Campbell match • State Historical Society • Firemen • DoLA • GoCO • EPA • Private businesses 	\$250K	Construction related	<ul style="list-style-type: none"> • Restoration & weatherization of Old Town Hall. • Conduct design and engineering study of Blair Street for lighting, board walks and possibly drainage. • Install historic lighting and build new restrooms at Columbine Park. • Utilize funding from DoLA for Downtown Colorado Inc. projects. • Received \$8,500 to do Historic Structure Assessment on Old Town Hall. • Complete historic assessment. • Conduct feasibility study.
<p>36. Transportation:</p> <p>Expand Transportation Network</p>	Low	<ul style="list-style-type: none"> • Regional Transit Providers • SW Colorado Council of Governments • Co. Dept. of Transportation 	<ul style="list-style-type: none"> • CDOT • Private business 	Undetermined	At least 1 local transit provider	<ul style="list-style-type: none"> • Transit providers that addresses commuter population and community needs. • Partnerships with existing transit systems & providers to meet growing transit needs between Communities. • Participation in regional transit planning. • Address freight needs & barriers in County.

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2015

Approved this day 15th of November 2015

San Juan County Commission

Ernest Kuhlman
Ernest Kuhlman, Chairperson