

SAN JUAN COUNTY COMMUNITY DEVELOPMENT ACTION PLAN FOR 2018

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p>1. Arts & Culture:</p> <p>Develop Exhibit at either Visitor's Center and/or Museum to highlight Native American Culture</p>	Low	<ul style="list-style-type: none"> • San Juan Historical Society • Silverton Chamber • Museum • Ute Mountain Ute Tribe 	<ul style="list-style-type: none"> • San Juan Historical Society • Grants & donations • EPA 	Unknown	Not Determined	<ul style="list-style-type: none"> • Recognize Native American history in San Juan County • Develop historical interpretive activities and/or promotional materials
<p>2. Business Development:</p> <p>Explore Feasibility of Artist & Business Incubation Center</p>	Low	<ul style="list-style-type: none"> • Silverton Chamber • Office of Economic Development and International Trade (OEDIT) • San Juan Development Association (SJDA) 	<ul style="list-style-type: none"> • Community based • EPA • Creative Districts • Certified Small Business Community 	N/A	Up to 10 new jobs	<ul style="list-style-type: none"> • Increased population base and year-round employment • Increased school enrollment • Community space for artists and start-up businesses • Supports home-based businesses
<p>3. Business Retention:</p> <p>Complete Silverton Beautification Projects</p>	High	<ul style="list-style-type: none"> • Town of Silverton • San Juan County • Businesses • Silverton Chamber • Citizens 	<ul style="list-style-type: none"> • State Historical Funds • Silverton • DoLA • Blair St Association • Lodgers Tax 	Various projects	Town staff	<ul style="list-style-type: none"> • Provide incentive programs to encourage property maintenance by business owners • Install sidewalks, historic lighting, benches and other beautification projects to core business district • Implement a wayfinding signage master plan • Increase amenities for tourism • Review and complete project items from Downtown Colorado Inc plan
<p>4. Economic Development:</p> <p>Sustain San Juan Development Association</p>	Very High	<ul style="list-style-type: none"> • Region 9 Economic Development District (R9 EDD) • San Juan County • Town of Silverton • Silverton Chamber • Silverton Stakeholders • Silverton School District • San Juan Development Association (SJDA) 	<ul style="list-style-type: none"> • R9 EDD • Grants & donations • Eco Dev Administration • SJDA investor • OEDIT Blueprint 2.0 	Bring in at least \$30K for staffing	Created Recovery Coord position	<ul style="list-style-type: none"> • Maintain SJDA micro loan program • Provide needed business support services • Expand winter outdoor recreation through Blueprint 20 • Provide technical assistance and information around priority projects in Community Development

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						Action Plan (CDAPs) <ul style="list-style-type: none"> • Have coordination/staff around economic development needs throughout county
5. Economic Development: Address Upper Animas Water Shed & Water Quality and the Affects of Reclamation on Historic Features	Very High	<ul style="list-style-type: none"> • San Juan County • Town of Silverton • Animas River Stakeholders • Mountain Studies Institute • Environmental Protection Agency • Bureau of Land Management (BLM) • US Forest Service • Colorado Department of Health • San Juan Basin Health 	<ul style="list-style-type: none"> • EPA • R9 EDD • EDA- Recovery Coordinator • Animas River Stakeholders • Animas River Community Forum • MSI • State & federal grants • USDA • Federal agencies (EPA, CDPHE) 	Not determined	Not determined Priority to be placed on local workers and resources	<ul style="list-style-type: none"> • Partnerships with MSI's planned Silverton Science and Innovation Center addressing mining impacts and acid mine drainage • Coordinate communication with all involved agencies/entities/governments • Healthier ecosystem • Monitor Bonita Peak Superfund efforts • Meeting water quality standards over the next 20 years • Molas Lake tested year-round • The Animas River Stakeholders continue to meet regularly to strategize on water quality improvement approaches for the upper Animas and its tributaries • Preserve historic features in the process of reclamation • Secure water rights
6. Education: Sustain Summer School & Enrichment Programs	High	<ul style="list-style-type: none"> • Silverton Schools • San Juan County • Silverton Youth Center • Community Members • Business Owners 	<ul style="list-style-type: none"> • Fees • Grants • Parents • Citizens 	Not determined	3-5 new jobs 10 part-time	<ul style="list-style-type: none"> • Funding to continue programs that fill critical summer childcare needs • Sustainability of Silverton workforce by providing youth programing and supervision • Create education and enrichment opportunities

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						<ul style="list-style-type: none"> • Create Sports Collaborative • Fill 3-week gap after and before school starts
<p>7. Education:</p> <p>Create The Stanley Placer Development for Education Complex & Science and Innovation Center</p>	Med	<ul style="list-style-type: none"> • Silverton School District • Mountain Studies Institute • Partner Universities • San Juan County • Town of Silverton • Environmental Protection Agency (EPA) 	<ul style="list-style-type: none"> • Grants • DOLA- REDI • Donations & Fees • R9 EDD • EZ Contribution Project • MSI acquisition-escrow • Public/private partnerships • Silverton • County 	<p>Project Planner: \$200k</p> <p>Facility: \$12-15M total project</p>	<p>10+</p> <p>Multiple jobs during construction phase</p> <p>3-5 FT employees</p>	<p>Contribute to economic diversification:</p> <ul style="list-style-type: none"> • Build multi-use community education complex serving K-12, families, non-profits, colleges, artists with adjoining dormitory w/ capacity for 30-50 • Create space for meetings, classrooms, conferences, performances and emergency response • Develop community recreation center • Facilitate research and education groups in the SJ Mountains • Explore faculty & organizational collaborations • Conduct economic impact study • Utilize acquisition fund • Host annual Innovation Expo in Silverton
<p>8. Education:</p> <p>Create Local "Farm to School/Community" Programs</p>	Med	<ul style="list-style-type: none"> • Silverton School District • Mountain Studies Institute (MSI) 	<ul style="list-style-type: none"> • Colorado Health Foundation Grant • Local Contributions 	\$30,000	None	<ul style="list-style-type: none"> • Development of community greenhouse and garden • Growing food and vegetables year-round at 9,318 feet elevation

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<p>9. Health and Human Services:</p> <p>Sustain Local Access to Health Care & Mental Health Support Services</p>	High	<ul style="list-style-type: none"> • San Juan County Public Health • San Juan County • Town of Silverton • Silverton Schools • Regional Health Care Organizations • Human Services • Community Health Advisory Group 	<ul style="list-style-type: none"> • Grants • Partnerships w/ Regional Health Providers • United Way 	Unknown	Sustained 7 jobs	<ul style="list-style-type: none"> • Expansion of medical services including mental health supports • Expand medical services for youth including mental health • Create community-based Health Center facility • Expand and maintain tele-medicine practice with various partners • Provide local dental care • Sustain nurse practitioner position
<p>10. Historic Preservation:</p> <p>Complete Restoration & Improvements at Mayflower Mill</p>	Med	<ul style="list-style-type: none"> • San Juan County Historical Society • Private Businesses 	<ul style="list-style-type: none"> • Grants • Private business • BLM • MSI 	Not determined	n/a	<ul style="list-style-type: none"> • Restoration of the assay office is underway
<p>11. Historic Preservation:</p> <p>Complete Old Miners Hospital Building Rehabilitation</p>	Med	<ul style="list-style-type: none"> • San Juan County Historical Society • San Juan County 	<ul style="list-style-type: none"> • 80% of space is leased • County • State Historical Society 	\$600K Funding for the building work has been obtained	Related construction jobs	<ul style="list-style-type: none"> • Rehabilitation of historic structure • Complete rehabilitations for main floor for use as a medical clinic • Funding for a chair lift • Provides office space for nonprofits
<p>12. Historic Preservation:</p> <p>Restore Lackawana Mill and Bridge</p>	Med	<ul style="list-style-type: none"> • San Juan County Historical Society • Bureau of Land Management (BLM) • San Juan Development Association (SJDA) • Town of Silverton 	<ul style="list-style-type: none"> • State Historical Funds • Town of Silverton • San Juan County • BLM • State & Federal funds • Grants & donations 	Not determined	Jobs related to reuse	<ul style="list-style-type: none"> • Preserve structure • Create a functional facility • Work with BLM • Develop a plan and implementation strategy for adaptive reuse of this fabulous structure • Target for recreational and public use

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13. Historic Preservation: Strengthen Silverton & San Juan County's Historic Preservation Program	Med	<ul style="list-style-type: none"> • Town of Silverton • Historical Society 	<ul style="list-style-type: none"> • State & Federal Preservation Funds • History Colorado 	Project specific	Work conducted by Town Planner	<ul style="list-style-type: none"> • Application for Certified Local Government (CLG) status submitted to History Colorado • Improved local review procedures and code language for Historic Overlay zone in Silverton
14. Historic Preservation: Rehabilitate Old Town Hall	Med	<ul style="list-style-type: none"> • Town of Silverton • Historical Society 	<ul style="list-style-type: none"> • State & Federal Preservation Funds • History Colorado 	Project specific	Work conducted by Town Planner	<ul style="list-style-type: none"> • Application for Certified Local Government (CLG) status submitted to History Colorado • Improved local review procedures and code language for Historic Overlay zone in Silverton
15. Housing: Approve Westside Improvement District	Low	<ul style="list-style-type: none"> • Town of Silverton • Affected Landowners 	<ul style="list-style-type: none"> • Town of Silverton • Area land owners • USDA 	Not determined	Keep workers in the community	<ul style="list-style-type: none"> • Engineered Master Plan • Prepared land for future development • Address taxing issue and property owner concerns • Changes to the land use requirements regarding development standards • Put Westside Improvement District to Town vote • Increase housing opportunities in community
16. Housing: Develop Anvil Mountain Affordable & Attainable Housing Project	Very High	<ul style="list-style-type: none"> • San Juan County • Town of Silverton • Housing Organizations • Private Businesses • Citizens State Bank 	<ul style="list-style-type: none"> • Regional Housing groups • Town of Silverton • County • DoLA • Private sector • State & Federal grants • USDA • Citizens State Bank 	Not determined	Related construction jobs and serves to keep workers in the community	<ul style="list-style-type: none"> • Provide owner occupied homeownership opportunities • Market and affordable lots listed for sale in 2017 • Build homeowner pipeline • Secure a developer(s) • Increased number of affordable housing units available in Silverton • Maintain availability of limited

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						local rental stock
17. Housing: Complete 12-unit Apartment Complex (Part of #16)	Very High	<ul style="list-style-type: none"> • San Juan County • Town of Silverton • Division of Housing • Department of Local Affairs (DoLA) • Citizens State Bank 	<ul style="list-style-type: none"> • DoLA • County 	\$18M as reported in the Silverton Standard March 29, 2018	Related construction jobs and serves to keep workers in the community	<ul style="list-style-type: none"> • Provide affordable rental workforce housing units • Received \$305,430 grant and \$1,201,667 CHIF loan from State in 2016
18. Land Use: Complete Master Plan for a Trail System in Silverton and between Silverton & Molas Lake	High	<ul style="list-style-type: none"> • San Juan County • Town of Silverton • San Juan County • Bike Club • Bureau of Land Management (BLM) • San Juan Development Association (SJDA) • Mountain Studies Institute (MSI) • Silverton Chamber • Silverton Schools • Trail User Groups • US Forest Service • High County Pathfinders 	<ul style="list-style-type: none"> • Grants • Donations • MSI • Area user groups such as Silverton Single Track • BLM & US Forest Service • GoCO • High County Pathfinders • Private land owners • Community Volunteers 	Not determined	1-3 positions for development of trail system between Silverton and Molas Lake	<ul style="list-style-type: none"> • Review and update 2004 Silverton Trails Plan • Develop long-term plan for Molas Lake • Develop timeline for project completion • Involve user groups • Collaborate with BLM Travel Mgt Plan and Forest Service Recreation trail planning efforts • Utilize Animas River corridor & Silverton Trails plans to develop and maintain summer-winter trail system for family opportunities & connect Town to the backcountry • Work with BLM on acquisition of 50 acres adjacent to Molas Lake • Expand outdoor recreation opportunities around Town • Increase number of visitors • Connect the Visitor Center with established trail system • Provide hiking opportunity for Town residents • Increase winter traffic of snowmobilers into Town • Find long-term leasers/operators/ concessionaire for Molas Lake Campground

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19. Land Use: Revise & Update Silverton/ San Juan County Master Plan	High	<ul style="list-style-type: none"> • Planning Commission • Town of Silverton • San Juan County 	<ul style="list-style-type: none"> • Planning Commission • Silverton • DoLA 	Various based on projects needed through plan	N/A	<ul style="list-style-type: none"> • Update Master Plan to reflect changes made since previous update and provide future planning
20. Parks & Recreation: Complete Comprehensive Planning Process for Conveyance of Bureau of Land Management Parcel	High	<ul style="list-style-type: none"> • Bureau of Land Management (BLM) • Town of Silverton • San Juan County 	<ul style="list-style-type: none"> • Silverton • County • CDPHE • Colorado Brownfields Foundation • GoCO 	Trade	N/A	<ul style="list-style-type: none"> • 100-acre parcel to be conveyed to Town via BLM • Needed to expand Kendall Mountain Ski Area
21. Parks & Recreation: Complete Master Plan for Kendall Mountain Recreation Center & Ski Area	High	<ul style="list-style-type: none"> • Town of Silverton • San Juan County • Bureau of Land Management (BLM) • Community members • Youth • US Forest Service 	<ul style="list-style-type: none"> • Silverton 	Full cost unknown Viability study \$25,000	1 full time	<ul style="list-style-type: none"> • Complete a viability study – in progress • Increase recreation opportunities in community • Increase number of visitors to Silverton/County • Fully utilize a community resource • Identify additional BLM land to be conveyed to the Town of Silverton • Identify priority services to offer • Want Kendall Mt to be self-sustaining and not run at a loss • Complete viability study • Complete market study
22. Parks & Recreation: Improve Eureka Campground & Facilities	Med	<ul style="list-style-type: none"> • Animas River Stakeholders • San Juan County • Bureau of Land Management (BLM) • US Army Corps of Engineers • Sunnyside Gold Corporation 	<ul style="list-style-type: none"> • Existing gravel pit near proposed site • Road & Bridge Dept expertise/ equipment • Army Corps of Engineers 	Not determined	N/A	<ul style="list-style-type: none"> • River stabilization near old Eureka town site • Provide gravel for County roads • Ensure water quality

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<p>23. Parks & Recreation</p> <p>Molas Lake (a Town of Silverton property) Shall Implement the Adopted Master Plan</p>	<p>High</p>	<ul style="list-style-type: none"> • Town of Silverton • Department of Local Affairs (DoLA) 	<ul style="list-style-type: none"> • Silverton 	<p>Not determined</p>	<p>Not determined</p>	<ul style="list-style-type: none"> • Eliminate camping on the overlook site • Establish a “marriage shelter” overlook. NEW • Establish a year-round summer-winter lodge facility • Establish full RV hook-up in designated area adjacent to 550 in rock outcropping
<p>24. Public Infrastructure:</p> <p>Rehabilitate Carnegie Public Library</p>	<p>Very High</p>	<ul style="list-style-type: none"> • Town of Silverton 	<ul style="list-style-type: none"> • Colorado Historic Fund • State & federal grants • Silverton 	<p>\$750,000</p>	<p>N/A</p>	<ul style="list-style-type: none"> • Mitigate mold • Rehabilitate historic site
<p>25. Public Infrastructure:</p> <p>Replace Lackawanna Bridge</p>	<p>Low</p>	<ul style="list-style-type: none"> • Town of Silverton • San Juan County • Colorado Department of Transportation (CDOT) 	<ul style="list-style-type: none"> • Silverton • County • CDOT-- received an 80% grant • Property owners 	<p>\$1,330,000 estimate \$1,060,000 federal & \$266,000 San Juan County Match</p>	<p>Construction job retention</p>	<ul style="list-style-type: none"> • Fix safety issue • Find the 20% match for CDOT funds • County / Town would need to get a design cost estimate
<p>26. Public Infrastructure:</p> <p>Restoration, Repair & Maintenance of Community Buildings including Visitor Center & Town Hall</p>	<p>Med</p>	<ul style="list-style-type: none"> • San Juan County • Town of Silverton • Governor’s Energy Office 	<ul style="list-style-type: none"> • San Juan Historical Society • County • Silverton • Energy Management Asst Program (EMAP) • Trident Energy 	<p>Not determined</p>	<p>32 new jobs are generated for every \$1 million spent on preservation of historic buildings</p>	<ul style="list-style-type: none"> • Historic integrity of community buildings would be preserved • Buildings would be repaired and maintained • Weatherize Town Hall and improve energy efficiency of municipal buildings to decrease utility bills and provide reliable heat • Town Hall brought into full ADA compliance • Repair windows in the Visitor Center
<p>27. Public Infrastructure:</p> <p>Complete Silverton Water Security Plan</p>	<p>High</p>	<ul style="list-style-type: none"> • Town of Silverton 	<ul style="list-style-type: none"> • Silverton • State & Federal grants 	<p>Not determined</p>	<p>N/A</p>	<ul style="list-style-type: none"> • Increase flow capacity of Silverton’s main water line to ensure adequate water pressure year round

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						<ul style="list-style-type: none"> • Relocate Bear Creek Raw Water Supply used at school & park • Construct new water tank • Improve headwaters serving Town • Plan for future storage and water needs
<p>28. Public Infrastructure:</p> <p>Improve Drainage & Water Flow in Silverton</p>	High	<ul style="list-style-type: none"> • Town of Silverton • San Juan County • SW Water Conservation District • Bureau of Land Management (BLM) 	<ul style="list-style-type: none"> • Silverton • County • BLM • USDA • DOLA • SW Water Conservation District • Historical Society 	Not determined	N/A	<ul style="list-style-type: none"> • Culvert improvements to Greene Street/Hwy 550 to increase flow conveyance to improve drainage and prevent potential flooding to adjacent residential units • Storm water intercepts and flows • Boulder Creek head gate • Relocate Bear Creek Raw Water • Loop dead end portions of Town's water system to improve fire flows and reduce water line freeze problems • Complete Infrastructure Plan for street water looping and drainage • Run water/sewer line to power house
<p>29. Public Infrastructure:</p> <p>Construct Pedestrian Bridges</p>	Low	<ul style="list-style-type: none"> • Town of Silverton • San Juan County 	<ul style="list-style-type: none"> • GoCo • BLM land transfer creates cash match 	Not determined	Construction job retention	<ul style="list-style-type: none"> • Add/improve pedestrian bridges by Memorial Park and courthouse • Add two bridges near the confluence at Lower Cement Creek
<p>30. Public Infrastructure:</p> <p>Replace Bridge at Cement Creek</p>	Med	<ul style="list-style-type: none"> • Town of Silverton • San Juan County • Colorado Department of Transportation (CDOT) 	<ul style="list-style-type: none"> • Silverton • County • CDOT 	Not determined	Construction job retention	<ul style="list-style-type: none"> • Improved northern entrance to Town by courthouse

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<p>31. Public Lands:</p> <p>Seek Resources for Toilet Facilities along San Juan Skyway</p>	<p>Med</p>	<ul style="list-style-type: none"> • Forest Service • Bureau of Land Management (BLM) • San Juan County • Town of Silverton 	<ul style="list-style-type: none"> • Forest Service • BLM • CDOT • GoCO • DSNRR • Private Businesses 	<p>Unknown</p>	<p>At least one position</p>	<ul style="list-style-type: none"> • Retain bathroom facilities on Molas lookout and other areas as determined • Seek long-term contractor to provide facility maintenance/service • Solve for winter servicing of winter porta-potties
<p>32. Public Lands:</p> <p>Long Range Management Plan for upper-Animas River & Corridor</p>	<p>High</p>	<ul style="list-style-type: none"> • Upper Animas River Protection Group • Town of Silverton • San Juan County • Bureau of Land Management (BLM) • Durango & Silverton Narrow Gauge Railroad (DSNGRR) • Environmental Protection Agency (EPA) 	<ul style="list-style-type: none"> • Forest Service • BLM • Silverton • County • GoCO • DoLA • DSNRR • State & Federal Grants • CDPHE • EPA 	<p>Not determined</p>	<p>N/A</p>	<ul style="list-style-type: none"> • Restoration of Lackawanna Mill Building • Restore wetlands & riparian habitat along corridor • Complete BLM Trail Travel Management Plan by 2019
<p>33. Telecommunications:</p> <p>Complete Redundancy Fiber Path into and out of Silverton</p>	<p>Very High</p>	<ul style="list-style-type: none"> • San Juan County • Town of Silverton • Southwest Colorado Council of Governments (SWCCOG) • San Miguel Power • Century Link Corporation • Colorado Department of Transportation (CDOT) 	<ul style="list-style-type: none"> • SWCCOG • Eagle-Net Alliance • DoLA • Silverton • County 	<p>Not determined</p>	<p>Create jobs associated with new businesses that require high speed internet</p>	<ul style="list-style-type: none"> • Finish uncompleted segments of in-ground fiber cable by EagleNet Alliance (ENA themselves or possible partnership to use dark fiber already in place) • Install redundancy between Cascade and Durango • CDOT or other entity to complete fiber gaps between Cascade and Durango
<p>34. Tourism:</p> <p>Expand Promotion of Silverton/San Juan County</p>	<p>High</p>	<ul style="list-style-type: none"> • Silverton Chamber • San Juan County • Town of Silverton • San Juan Development Association (SJDA) 	<ul style="list-style-type: none"> • Silverton • County • Colorado Tourism Office • R9 EDD • EPA 	<p>Not determined</p>	<p>Create p/t assistant job</p>	<ul style="list-style-type: none"> • Repair any brand damage from Gold King Mine spill • Expand visitor outreach of Silverton/San Juan County • Increased commerce, seen via sales taxes • New families moving into the area with a wage earner who can telecommute • Sustain San Juan County

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						businesses
35. Tourism: Complete Blair Street Improvement District Projects	Med	<ul style="list-style-type: none"> • Blair St Improvement District • San Juan Historical Society • Town of Silverton 	<ul style="list-style-type: none"> • Ben Nighthorse Campbell match • State Historical Society • Firemen • DoLA • GoCO • EPA • Private businesses 	\$250K	Construction related	<ul style="list-style-type: none"> • Restoration & weatherization of Old Town Hall • Conduct design and engineering study of Blair Street for lighting, board walks and possibly drainage • Install historic lighting and build new restrooms at Columbine Park • Utilize funding from DoLA for Downtown Colorado Inc projects • Wayfaring signage • Conduct feasibility study • Construct bandstand in Columbine Park

Approved this day MAY 23, 2018 by the San Juan County Commission

 Chairperson