

For more information regarding community participation in this process please refer to the Introduction section of the complete document found at www.scan.org.

CDAP Categories

The CDAP categories are listed below. Within these broad categories there are sub-components that have been added throughout the years in response to community feedback. This list is a work in progress.

Public Infrastructure and Services

1. Public Infrastructure
 - Gas, electric, water, sewer, solid waste, recycling
 - Transportation
 - Telecommunications
2. Services
 - Arts & culture
 - Education
 - Childcare
 - Fire protection
 - Health & Human Services
 - Land use
 - Public Lands
 - Parks & recreation
 - Public safety
 - Historic Preservation

Economic Development

1. Business expansion and retention
 - Retention – incentives to keep businesses in the community,
 - Capital for business expansion, i.e. revolving loan funds
 - Recruitment of new businesses
 - Development of infrastructure, i.e. industrial parks
 - Leadership
 - Youth
2. Tourism
 - Market development / targeting
3. Workforce development / training
4. Agriculture

Housing

- Housing availability
- Development of affordable housing
- Fair housing programs

Blueprint Integration Key

While not every project in the following county CDAPs met all state and regional objectives of the Colorado Blueprint, nor should they, we found that a number of them meet one or more. We have included a key to illustrate which goals are supported at the local, regional and/or state level. Numeric value does not indicate priority, each goal is ranked equally.

Colorado Blueprint Goals

C-I	Build a business- friendly environment.
C-II	Retain, grow and recruit companies.
C-III	Increase access to capital.
C-IV	Create and market a strong brand.
C-V	Educate and train the workforce of the future.
C-VI	Cultivate innovation and technology.

Regional Priorities

R-A	Expand and maintain broadband/fiber optics infrastructure, to support and anticipate the needs of future growth.
R-B	Improve community amenities necessary to attract/retain business. Focus on healthcare, education and housing.
R-C	Be business friendly and make region effective and efficient place to do business.
R-D	Diversify the economy and improve access to markets.
R-E	Encourage retention & growth of existing businesses.

Archuleta County Priorities

A-1	Diversify economic base / create new jobs.
A-2	Encourage growth of existing businesses and industries.
A-3	Encourage Main St. downtown / town center revitalization.
A-4	Create a more business friendly climate.
A-5	Create a strong entrepreneurial climate.

Dolores County Priorities

D-1	Eliminate red tape around job creation.
D-2	Build agriculture, agribusiness and tourism recreation.
D-3	Sustain businesses through mentoring and support services.
D-4	Have commercial infrastructure in place and ready to use.
D-5	Complete projects in Community Development Action Plans.

La Plata County Priorities

L-1	Expand public infrastructure, including broadband to support and anticipate the needs of future growth.
L-2	Make La Plata County an effective and efficient place to do business.
L-3	Increase wages to enhance affordability and make the County a more attractive place to work.
L-4	Private sector job growth across a diversity of industries and job types.
L-5	Reduce leakage of the sales outside of the County.

Montezuma County Priorities

M-1	Increase jobs skills of local labor force.
M-2	Improve access to affordable, quality healthcare.
M-3	Improve the local/regional school system.
M-4	Encourage the growth of existing business and create new jobs.
M-5	Diversify the economic base.

San Juan County Priorities

S-1	Balance regulatory requirements with economic development, including mining.
S-2	Expand tourism.
S-3	Improve telecom/fiber infrastructure.
S-4	Improve access to capital.
S-5	Strengthen and expand research and education in the San Juan Mountains.

MONTEZUMA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
1. PUBLIC INFRASTRUCTURE: Water Facility Improvements in Mancos	High	<ul style="list-style-type: none"> Mancos 	<ul style="list-style-type: none"> USDA Rural Development Mancos 	Retain construction jobs <10	<ul style="list-style-type: none"> Install new water meters, main replacements & new water storage facility. Develop hydrant maintenance program. Develop water value program including replacement schedule. Complete new storage tank project.
2. TRANSPORTATION: Maintain Roads Throughout County R-8	High	<ul style="list-style-type: none"> Montezuma County Municipalities CDOT Regional Transportation Planning Commission 	<ul style="list-style-type: none"> Local mill levy HUTF funds State & Federal Grants County-wide ¼ cent sales tax Region 9 EDD 	Retain construction jobs <20	<ul style="list-style-type: none"> A highway system that can safely & efficiently support the Region's growing population and highway traffic. Actively participate in regional transportation planning. A road system developed for in-fill & expansion in areas adjacent to the City of Cortez.
3. Transportation: Sustain Regional Transit Coordinating Council Efforts C-11 R-8 R-C R-E M-2 M-4	High	<ul style="list-style-type: none"> Regional Transit Providers CDOT Montezuma County Municipalities Region 9 EDD Ute Mt Ute Tribe 	<ul style="list-style-type: none"> CDOT FHWA Easter Seals 	Create a part-time mobility manager position	<ul style="list-style-type: none"> A public transit service that adequately serves the needs of the region. A public transit system that addresses commuter population needs. Partnerships with Existing Transit Systems & Providers to Meet Growing Transit Needs between Communities. Participation in regional transit planning.

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
<p>4. Transportation: Create Sidewalk Improvement Plan in Mancos</p> <p>M-4</p>	Med	<ul style="list-style-type: none"> • Mancos 	<ul style="list-style-type: none"> • CDOT • Mancos 	n/a	<ul style="list-style-type: none"> • Identify areas in most immediate need of new sidewalk construction or rehabilitation. • Construct priority sidewalks. • Include maintenance plan.
<p>5. Transportation: Complete Priority Highway & Intersection Improvements</p> <p>C-1</p> <p>R-C</p> <p>M-4</p> <p>R-D</p>	High	<ul style="list-style-type: none"> • CDOT • Montezuma County • Municipalities 	<ul style="list-style-type: none"> • Local match • CDOT funding • SW Regional Transportation Planning Commission 	Retain CDOT jobs and construction jobs during the project	<ul style="list-style-type: none"> • Complete safety improvements at US 491 and County Road 25, and State Highway 145 and County Road P. • Concrete resurfacing of Hwy 160/Main St. from US 160 in Cortez, from the junction with US 291 (Broadway) south for approx. 1.1 miles. • Surface treatment project to connect concrete paving south of Cortez to the Ute Mountain Casino. • Resurface highway from Cortez to Mesa Verde turn off. • Improvements on Hwy 160 from Mancos to Mancos Hill including bridge rehabilitation, guardrail modifications and resurfacing. • Passing lane south of Cortez towards Towaoc.
<p>6. Transportation: Complete Sidewalk Project in Downtown Dolores</p> <p>M-4</p>	High	<ul style="list-style-type: none"> • Town of Dolores 	<ul style="list-style-type: none"> • Town of Dolores • CDOT Enhancement funds • DoLA 	Related construction jobs <10	<ul style="list-style-type: none"> • Complete paving from 3rd to 1st Streets on Central Ave with curb, gutter & appropriate drainage. • Complete sidewalks along Railroad Ave.
<p>7. Transportation: Develop Bicycle Lanes throughout Cortez</p> <p>R-8</p> <p>R-E</p>	Med	<ul style="list-style-type: none"> • Cortez 	<ul style="list-style-type: none"> • Cortez 	Related construction jobs <10	<ul style="list-style-type: none"> • Maintain bike lanes in Cortez. • Install bike lane signage & extend lane miles. • Public Information on proper use. • Complete 7th Street pedestrian project. • Mesa Trail Phase 3 construction.

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions												
<p>8. Transportation: Maintain Commuter Air Service</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>M-4</td> <td>M-5</td> <td></td> <td></td> </tr> </table>	C-1	C-11			R-8	R-C	R-D	R-E	M-4	M-5			High	<ul style="list-style-type: none"> Cortez FAA 	<ul style="list-style-type: none"> Essential air service status FAA Discretionary Aviation grants USDA Travel agents Cortez 	Retain jobs in County	<ul style="list-style-type: none"> Continue to provide air service for Montezuma County. Continue to receive federal subsidy. Conduct FAA Wildlife assessment and pavement maintenance.
C-1	C-11																
R-8	R-C	R-D	R-E														
M-4	M-5																
<p>9. Telecommunications: Expand Broadband Fiber Optic Connection to Rural Areas</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td>C-VI</td> <td></td> </tr> <tr> <td>R-A</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>M-2</td> <td>M-3</td> <td>M-4</td> <td>M-5</td> </tr> </table>	C-1	C-11	C-VI		R-A	R-C	R-D	R-E	M-2	M-3	M-4	M-5	High	<ul style="list-style-type: none"> SW Colorado Council of Governments (SCAN project) Region 9 EDD Cortez Town of Dolores Mancos Eagle Net 	<ul style="list-style-type: none"> Rural Electric Cooperatives Qwest Long distance carriers Rural Utility Service Funds DoLA Eagle-Net VelocityNet USDA- Broadband funding Farmer's Telephone 	One general manager position	<ul style="list-style-type: none"> Achieve alternative POP for long distance carrier. Higher bandwidth. Advanced, enhanced telecom services. Provide wireless internet in Town of Dolores and surrounding area. Develop alternatives to the incumbent carriers to provide competition and redundancy. Quality service in rural areas. Complete Cortez Fiber to the Home network. Provide city-wide fiber optics. Bring fiber to Mancos & Town of Dolores.
C-1	C-11	C-VI															
R-A	R-C	R-D	R-E														
M-2	M-3	M-4	M-5														

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions									
<p>10. SERVICES: Arts and Culture: Maintain & Enhance Cultural Activities & Facilities in the County through Implementing and/or continuing Priority Programs</p> <table border="1" data-bbox="142 472 445 615"> <tr> <td>C-1</td> <td>C-11</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>M-2</td> <td>M-4</td> <td></td> </tr> </table>	C-1	C-11		R-8	R-D	R-E	M-2	M-4		Med	<ul style="list-style-type: none"> • Cortez Cultural Center • Pinon Arts & Humanities Alliance • Crow Canyon Archaeological Center • Municipalities • School Districts • Ute Mt Ute Tribe • Mesa Verde Country Tourism • Montezuma County Historical Society • Montezuma Arts Council 	<ul style="list-style-type: none"> • Facilities • Staff • Program fees • Grants • Colorado Council for the Arts • Media • Lottery funds • Mesa Verde Country • Creative District funding 	Retain the 133 jobs in the arts industry per Region 9 Report	<ul style="list-style-type: none"> • To provide cultural and educational experiences for the community. • Establish county as a tourist destination and increase visitor days. • Create life long jobs for the community. • Engage youth in the community. • Establish a single website for all community events. • Develop an arts guide. • Create a 20 year Arts & Cultural Plan. • Build Multi-purpose facility for community events.
C-1	C-11													
R-8	R-D	R-E												
M-2	M-4													
<p>11. Childcare: Work to Expand Quality & Availability of Childcare & Early Education</p> <table border="1" data-bbox="142 948 445 1091"> <tr> <td>C-1</td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-E</td> </tr> <tr> <td>M-3</td> <td>M-4</td> <td></td> </tr> </table>	C-1			R-8	R-C	R-E	M-3	M-4		Med	<ul style="list-style-type: none"> • County Dept of Social Services • The Pinon Project • Montelores Early Childhood Council • Montezuma County ECE Coalition • Licensed providers & centers • School Districts • Tri-county Head Start • Pueblo Community College • Local businesses • Ute Mt Ute Tribe 	<ul style="list-style-type: none"> • Colorado Division of Child Care • Colorado Dept of Education • Community Development Block Grant (CDBG) • State & federal grants • Private Foundations • Private Funding • USDA 	Assist in retaining 12,045 jobs in the county per March 2011 data	<ul style="list-style-type: none"> • Increase quality and public/private partnerships of area early childhood education programs. • Increase pool of qualified child care providers. • Increase reimbursement for all childcare programs. • Create a continuum of prevention services from birth-21 that increases school readiness and school success. • Help fund non-traditional childcare services & increase slots for childcare during no-traditional hours.
C-1														
R-8	R-C	R-E												
M-3	M-4													

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions												
<p>12. Education: Sustain Southwest Colorado Community College, West Campus</p> <table border="1" style="margin-left: 20px;"> <tr> <td>C-111</td> <td>C-V</td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>M-1</td> <td>M-3</td> <td>M-5</td> <td></td> </tr> </table>	C-111	C-V			R-8	R-C	R-D	R-E	M-1	M-3	M-5		Med	<ul style="list-style-type: none"> • Southwest Colorado Community College • Area School Districts • Region 9 EDD 	<ul style="list-style-type: none"> • State funding • Pueblo Comm. College system • Area high schools • SW Colorado Council of Governments (SCAN project) • Private & public donations • Fort Lewis College 	Retain 23 staff jobs	<ul style="list-style-type: none"> • Reach enrollment of 420 full-time equivalent students (at 10.5 credit hours) or approx. 1,200 students. • Seamless college system that complements four-year institutions and allows for students to progress between institutions. • Develop and build strong relationships with businesses, school districts & industry partners. • Provide technical & vocational opportunities that result in local workforce preparation and advancement. • Develop local fundraising.
C-111	C-V																
R-8	R-C	R-D	R-E														
M-1	M-3	M-5															
<p>13. Education: Increase the Graduation Rate in Montezuma County Schools</p> <table border="1" style="margin-left: 20px;"> <tr> <td>C-V</td> </tr> <tr> <td>R-8</td> </tr> <tr> <td>M-3</td> </tr> </table>	C-V	R-8	M-3	High	<ul style="list-style-type: none"> • School Districts • Parents • MCEDA • Local governments & Ute Mountain Ute 	<ul style="list-style-type: none"> • Gateway to College Program • School Accountability Committee • BEST grants • STEM Internship Program 	Not defined -- Retain qualified workforce in community	<ul style="list-style-type: none"> • Explore continuum of service from early childhood beyond high school. • Increase school readiness. • Identify & address school retention issues. • Explore formation of Charter schools. • Promote increased funding – mill levy. • Collaborate with Ute Mountain Tribe on programming. 									
C-V																	
R-8																	
M-3																	
<p>14. Education: Make Infrastructure Improvements to Area Schools in Cortez & Dolores</p> <table border="1" style="margin-left: 20px;"> <tr> <td>R-8</td> </tr> <tr> <td>M-3</td> </tr> </table>	R-8	M-3	High	<ul style="list-style-type: none"> • Montezuma-Cortez School District • Dolores School District 	<ul style="list-style-type: none"> • Building Excellent Schools Today (BEST) grants • Cortez, Town of Dolores • School districts • Community 	Not defined	<ul style="list-style-type: none"> • Construct new high school in Cortez among other improvements. • Seek voter support of Bond issue to leverage BEST funds in Cortez and Dolores School District boundaries. • Complete planned additions and remodeling as part of Dolores Schools Master Plan. 										
R-8																	
M-3																	

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions												
<p>15. Health & Human Services: Provide Quality Patient Services at Southwest Memorial Hospital</p> <table border="1"> <tr> <td>C-1</td> <td></td> <td></td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td></td> <td></td> </tr> <tr> <td>M-2</td> <td></td> <td></td> <td></td> </tr> </table>	C-1				R-8	R-C			M-2				High	<ul style="list-style-type: none"> • Southwest Health System Inc. • Montezuma County Hospital District • Axis Health System 	<ul style="list-style-type: none"> • Tax-Free Revenue Bonds • DoLA • Axis Health System primary & behavioral health services 	Indirect link to retaining current number of jobs	<ul style="list-style-type: none"> • Preservation of market share that supports indigent care in Montezuma County. • Work to meet current gaps in services. • Enhanced primary care for discharge, expedited behavioral health evaluations, and overall integration of behavioral health care.
C-1																	
R-8	R-C																
M-2																	
<p>16. Health & Human Services: Increase Number of Physicians</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td>C-V</td> <td></td> </tr> <tr> <td>R-8</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>M-1</td> <td>M-2</td> <td>M-3</td> <td>M-5</td> </tr> </table>	C-1	C-11	C-V		R-8	R-C	R-D	R-E	M-1	M-2	M-3	M-5	High	<ul style="list-style-type: none"> • Southwest Memorial Hospital Foundation • Colorado Rural Health Center • Axis Health System 	<ul style="list-style-type: none"> • Colorado Rural Outreach Placement Grants • Federal Rural Health Clinic Program • EZ Project designation • Cost sharing, shared recruitment & position split with Axis • Existing physicians 	Create 3 jobs per each new physician job	<ul style="list-style-type: none"> • Expand pediatric services locally. • Expand specialists' ability to take new patients. • Enhance medical community's ability to accept new Medicaid patients. • Expand medical community's ability to accommodate growing aging population.
C-1	C-11	C-V															
R-8	R-C	R-D	R-E														
M-1	M-2	M-3	M-5														
<p>17. Health & Human Services: Solidify Long-term Quality Ambulance Services at Southwest Memorial Hospital</p> <table border="1"> <tr> <td>R-8</td> <td></td> </tr> <tr> <td>M-3</td> <td></td> </tr> </table>	R-8		M-3		Med	<ul style="list-style-type: none"> • Montezuma County Hospital District • Southwest Health System Inc. 	<ul style="list-style-type: none"> • DoLA • Southwest Memorial Hospital Foundation 	n/a	<ul style="list-style-type: none"> • Develop a regularly scheduled ambulance replacement program. 								
R-8																	
M-3																	

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions												
<p>18. Health & Human Services: Create a Year-Round Homeless Shelter & Detox Facility in Cortez</p> <table border="1" style="margin-left: 10px;"> <tr> <td style="padding: 2px;">C-V</td> <td style="padding: 2px;">R-8</td> </tr> <tr> <td style="padding: 2px;">M-1</td> <td style="padding: 2px;">M-2</td> </tr> </table>	C-V	R-8	M-1	M-2	Med	<ul style="list-style-type: none"> • Montezuma County • Municipalities • Cortez Addiction Recovery Center • Division of Housing • Law Enforcement • Ute Mt Ute Tribe • Navajo Nation • Montelores Emergency Asst. Coalition 	<ul style="list-style-type: none"> • Faith-based communities • Grants • County • Cortez • USDA • Tribe • Montelores Emergency Asst. Coalition • Health Coalition • Axis Health System 	Create 2 to 3 full-time jobs	<ul style="list-style-type: none"> • Find permanent facility for year-round homeless shelter. • Provide social and medical Detox facility, separate from jail. • Land secured for homeless shelter. • The Bridge. 								
C-V	R-8																
M-1	M-2																
<p>19. Health & Human Services: Strengthen & Sustain Palliative Care Program</p> <table border="1" style="margin-left: 10px;"> <tr> <td style="padding: 2px;">R-8</td> </tr> <tr> <td style="padding: 2px;">M-2</td> </tr> </table>	R-8	M-2	Low	<ul style="list-style-type: none"> • SW Memorial Hospital • Healthcare providers 	<ul style="list-style-type: none"> • Nonprofits • Private foundations • Federal and State Funding • Volunteers • Local fundraising • Tribe 	Create up to 10 additional jobs in healthcare	<ul style="list-style-type: none"> • Provide care for community members that do not qualify for hospice or home care services. • Provide long-term symptom management for improved quality of life and reduced ER visits. 										
R-8																	
M-2																	
<p>20. Health & Human Services: Sustain Community Health Clinic in Mancos</p> <table border="1" style="margin-left: 10px;"> <tr> <td style="padding: 2px;">C-1</td> <td style="padding: 2px;">C-11</td> <td></td> <td></td> </tr> <tr> <td style="padding: 2px;">R-8</td> <td style="padding: 2px;">R-C</td> <td style="padding: 2px;">R-D</td> <td style="padding: 2px;">R-E</td> </tr> <tr> <td style="padding: 2px;">M-2</td> <td style="padding: 2px;">M-4</td> <td style="padding: 2px;">M-5</td> <td></td> </tr> </table>	C-1	C-11			R-8	R-C	R-D	R-E	M-2	M-4	M-5		High	<ul style="list-style-type: none"> • Mancos • Montezuma County Hospital District • Area providers • Law enforcement 	<ul style="list-style-type: none"> • Mancos • Mancos Schools 	Retain 8 jobs.	<ul style="list-style-type: none"> • Provide local health care services to residents. • Work to expand services to meet demands. • Provide Physician Assistant in the schools.
C-1	C-11																
R-8	R-C	R-D	R-E														
M-2	M-4	M-5															

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
<p>21. Health & Human Services: Strengthen and Develop Community Coalitions Including: - School Community Youth Coalition - Montelores Suicide Prevention Coalition - Early Childhood Coalition - Heads Up Tobacco Coalition - Violence Prevention Coalition - Character Council -Health Coalition - Montelores Emergency Asst. Coalition</p> <p>C-V</p> <p>R-8</p> <p>M-1</p>	High	<ul style="list-style-type: none"> Youth-serving agencies Law Enforcement Schools Youth Parents Ute Mt Ute Tribe Healthcare Providers Business & Civic groups Faith-Based Organizations 	<ul style="list-style-type: none"> Nonprofits Private foundations Federal and State Funding Volunteers Local fundraising Tribe Media 	Increase number of employable workforce	<ul style="list-style-type: none"> Continue promoting substance abuse & violence prevention programs that increase protective factors and decrease risk factors among the youth of Montezuma County. Support the annual Teen Maze. Implement model-based prevention programs that fill service gaps for youth. Research and apply for funding to sustain model-based prevention programs. Promote community collaborations for prevention programming including Meth. More youth mentoring and diversion programs.
<p>22. Land Use: Build Land Owner Assistance Fund (LAF)</p>	Low	<ul style="list-style-type: none"> GoCO Habitat Partnership Project Local Government Montezuma Land Conservancy 	<ul style="list-style-type: none"> Montezuma Land Conservancy San Juan Skyway route identified for preservation 	n/a	<ul style="list-style-type: none"> Have money to help landowners meet costs of donating conservation easements.
<p>23. Land Use: Update Town of Dolores Comprehensive Plan</p>	Med	<ul style="list-style-type: none"> Town of Dolores 	<ul style="list-style-type: none"> DoLA Town of Dolores 	n/a	<ul style="list-style-type: none"> Identify priorities & establish land use directives for the Town.
<p>24. Land Use: Acquire Conservation Easements on Working Ranches</p>	Low	<ul style="list-style-type: none"> Montezuma Land Conservancy & Regional Land Trusts Office of Community Services/FLC 	<ul style="list-style-type: none"> Montezuma Land Conservancy GoCO Legacy Grant 	n/a	<ul style="list-style-type: none"> Acquire ranches in Mancos Valley, Upper Dolores Valley and Thompson Park. Apply for National Scenic Byway grant & status.

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
<p>25. Land Use: Heart & Soul Community Planning Grant utilized to Update City of Cortez Comprehensive Plan & Create a new Values-Based Land Use Code</p>	High	<ul style="list-style-type: none"> • Cortez Community Advisory Team • Orton Family Foundation • Gates Family Foundation • MCEDA • MNPC • LiveWell Montezuma • SCLC • SCYC • KSJD Radio • SW Open School • RE-1 School District • National Center for Media Engagement 	<ul style="list-style-type: none"> • Orton Foundation • Gates Foundation • Cortez • DoLA • SW Regional Planning Alliance • MCEDA • LiveWell Montezuma • SCLC • National Center for Media Engagement • American Planning Association • Community Matters 	One part-time Project Coordinator Position	<ul style="list-style-type: none"> • Adopt a values-based Land Use Code. • Update the Comprehensive Plan. • Identify the “Heart & Soul” of Cortez to drive decision-making. • Create a new interactive website to facilitate community conversations. • Expand leadership potential & opportunities for youth and young adults • Bring diverse voices in to new conversations. • Build a new framework for collaboration. • Strengthen long-term economic viability.
<p>26. Public Lands: Address Fishery Health Below McPhee Reservoir</p>	High	<ul style="list-style-type: none"> • Dolores Water Conservation District • Dolores River Dialogue • Trout Unlimited • Division of Wildlife • Forest Service/BLM • Bureau of Land Management • Dolores River Coalition 	<ul style="list-style-type: none"> • A collaborative decision making process to resolve problems 	n/a	<ul style="list-style-type: none"> • Complete Phase II evaluating the available water below McPhee Dam and its impacts.

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
<p>27. Public Lands: Upgrade Dolores/Norwood Road</p> <p>R-8</p>	Low	<ul style="list-style-type: none"> US Forest Service/BLM 	<ul style="list-style-type: none"> US Forest Service/BLM Federal Highway Administration Cooperative agreement between Forest Service & area Counties. 	Construction jobs	<ul style="list-style-type: none"> Upgrade an additional six miles of road.
<p>28. Public/Private Lands: Maintain Sustainability of Ponderosa Pine & Pinon Forest</p> <p>R-D</p> <p>M-5</p>	High	<ul style="list-style-type: none"> Colorado State Forest Service Colorado State Univ. US Forest Service/BLM Office of Community Services/FLC Montezuma County Federal Lands Program State Forestry Fire Protection Districts Timber Industry Ute Mt Ute Tribe 	<ul style="list-style-type: none"> County Comprehensive Plan National Fire Plan funds Fire hazard mitigation contractors Region 9 EDD USDA if private land US Forest Service/BLM 		<ul style="list-style-type: none"> Fire risk mapping completed. Fire risk is reduced and timber products industry is strengthened. Improve forest health. Control Pine Beetle infestation. Reduce risk to life and property and protect watershed/community water supplies. Defensible space education resulting in defensible space created around residences.
<p>29. Public/Private Lands: Combat/Control Tamarisk Around Area Waterways</p>	High	<ul style="list-style-type: none"> San Juan RC & D Dolores River Stakeholders Ute Mt Ute Tribe Montezuma County US Forest Service/BLM Mancos River Stakeholders 	<ul style="list-style-type: none"> San Juan RC & D Dolores River Stakeholders USDA – Community projects 	Not defined	<ul style="list-style-type: none"> Reduce the amount of tamarisk beginning in the upper McElmo Canyon and area waterways.

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
<p>30. Public/Private Lands: Adopt Source Water Protection Ordinance in Mancos</p>	Med	<ul style="list-style-type: none"> • Mancos • Ute Mt Ute Tribe • Montezuma County • Forest Service/BLM • Mancos Conservation District • San Juan RC & D 	<ul style="list-style-type: none"> • Mancos Conservation District • State and private grants • NRCS 	n/a	<ul style="list-style-type: none"> • Adopt Source Water Protection Ordinance.
<p>31. Historic Preservation: Archeological & Heritage Resource Preservation</p> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin-top: 5px;">C-IV</div> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin-top: 5px;">R-8</div>	Low	<ul style="list-style-type: none"> • Crow Canyon Archeological Center • Montezuma Land Conservancy • San Juan Mountains Association • Four Corners Heritage Council • US Forest Service/BLM • Canyons of the Ancients National Monument • Area municipalities • Mesa Verde National Park • Cortez Cultural Center • Cortez Historic Preservation Board 	<ul style="list-style-type: none"> • Grants (State tourism office Heritage Tourism Pilot Program) • Volunteer labor & time • Existing organizations' capacities • Mesa Verde Country Tourism Office 	Not defined	<ul style="list-style-type: none"> • Establish & maintain Heritage Site Stewardship Program. • Preserve cultural heritage. • Leverage heritage sites as tourism asset. • Create a Historic and Prehistoric Preservation Plan. • Retain historic nature of Cortez area and encourage the redevelopment of historic buildings.
<p>32. Historic Preservation: Complete Restoration of Calkins School Building in Cortez</p> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin-top: 5px;">R-8</div>	Low	<ul style="list-style-type: none"> • Cortez School District • Cortez Historic Preservation Board 	<ul style="list-style-type: none"> • Cortez School District • Colorado Historical Society • Grants 	Construction jobs < 20	<ul style="list-style-type: none"> • To restore the building to an historic and functioning state. • Encourage redevelopment of other historic buildings.

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions				
<p>33. Parks and Recreation: Lake McPhee Recreation Plan</p> <table border="1" style="margin-left: 10px;"> <tr> <td>R-8</td> <td>R-D</td> </tr> <tr> <td>M-5</td> <td></td> </tr> </table>	R-8	R-D	M-5		Med	<ul style="list-style-type: none"> Town of Dolores Office of Community Services/FLC State US Forest Service/BLM DWCD Colo. State Parks 	<ul style="list-style-type: none"> GoCO US Forest Service/BLM USDA 	n/a	<ul style="list-style-type: none"> Relocate/build a new marina for Lake McPhee. Continue to act on short-term issues. Create comprehensive development plan.
R-8	R-D								
M-5									
<p>34. Historic Preservation: McElmo Flume Preservation & Historic Designation</p> <table border="1" style="margin-left: 10px;"> <tr> <td>C-IV</td> </tr> <tr> <td>R-8</td> </tr> </table>	C-IV	R-8	Low	<ul style="list-style-type: none"> Dolores Water Conservancy Dist. Montezuma County Cortez Montezuma Valley Irrigation Co. Colorado Historical Society Cortez Historic Preservation Board CDOT BLM Bureau of Reclamation 	<ul style="list-style-type: none"> DWCD responsible for all start up costs Montezuma Valley Irrigation Co will donate any ownership interest in the flume Colorado Historical Society grants CDOT grants available if roadside maker designation is successful GoCO grant for trail system 	Not defined	<ul style="list-style-type: none"> Preserve wooden flume that traverses McElmo Creek adjacent to Hwy 160 just west of the Montezuma County Fairgrounds. Preserve heritage of the Montezuma Valley. 		
C-IV									
R-8									
<p>35. Parks and Recreation: Lake McPhee Recreation Plan</p> <table border="1" style="margin-left: 10px;"> <tr> <td>R-8</td> <td>R-D</td> </tr> <tr> <td>M-5</td> <td></td> </tr> </table>	R-8	R-D	M-5		Med	<ul style="list-style-type: none"> Town of Dolores Office of Community Services/FLC State US Forest Service/BLM DWCD Colo. State Parks 	<ul style="list-style-type: none"> GoCO US Forest Service/BLM USDA 	n/a	<ul style="list-style-type: none"> Relocate/build a new marina for Lake McPhee. Continue to act on short-term issues. Create comprehensive development plan.
R-8	R-D								
M-5									

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
<p>36. Parks and Recreation: Trail from Mesa Verde Cultural Center to Denny Lake</p> <p>R-8</p>	High	<ul style="list-style-type: none"> • Cortez • National Park Service • Bureau of Land Mgt. • Montezuma County • SW Conservation Corps 	<ul style="list-style-type: none"> • CDOT Enhancement Funds • Federal highway funds • GoCO 	n/a	<ul style="list-style-type: none"> • Develop a 7 mile multi-use trail from Denny Lake to the Montezuma Fairgrounds and then to the new Mesa Verde Visitor Center.
<p>37. Parks and Recreation: Pursue County-wide Trails Plan</p> <p>R-8 R-D</p> <p>M-5</p>	High	<ul style="list-style-type: none"> • Greater Dolores Action • US Forest Service/BLM 	<ul style="list-style-type: none"> • Grants and donations • GoCO 	n/a	<ul style="list-style-type: none"> • Interconnect communities in Montezuma. • Identify & mark trails for mountain biking and hiking. • Develop more multi-use trails throughout the county. • Attract and promote bicycling in county.
<p>38. Parks and Recreation: Develop Trails Master Plan in Mancos</p> <p>R-8 R-D</p> <p>M-5</p>	High	<ul style="list-style-type: none"> • Mancos • Mancos Library • Mancos School District 	<ul style="list-style-type: none"> • GoCO • State Parks grant • CDOT Enhancement funds 	n/a	<ul style="list-style-type: none"> • Develop trails master plan in and around the Town. • Connect Riverwalk from Grand Ave. to Library over the river and the school & library. • Attempt to connect public lands outside of Town and Mesa Verde Visitors Center etc.
<p>39. Parks and Recreation Pursue Trails Planning/ Construction for Town of Dolores</p> <p>R-8 R-D</p> <p>M-5</p>	High	<ul style="list-style-type: none"> • Greater Dolores Action • GoCO • Town of Dolores 	<ul style="list-style-type: none"> • Grants, donations and town funding 	Related construction jobs	<ul style="list-style-type: none"> • Complete trails plan. • Complete new trail alignment from Town of Dolores to House Creek across public land. • Signage for entire trail network including Boggy Draw.

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions									
<p>40. Parks & Recreation: Complete Colorado Trail Connection to Town of Mancos B,d,5</p> <table border="1" style="width: 100%;"> <tr> <td style="width: 50%;">R-8</td> <td style="width: 50%;">R-D</td> </tr> <tr> <td>M-5</td> <td></td> </tr> </table>	R-8	R-D	M-5		Med	<ul style="list-style-type: none"> US Forest Service/BLM Colorado Parks Division SW Conservation Corps Mancos 	<ul style="list-style-type: none"> GoCO Funding USDA grant Colorado Trails grant Volunteer groups 	Construction jobs	<ul style="list-style-type: none"> Connect the Colorado Trail to the town of Mancos and Cottonwood Park. Connect Mancos to state-wide trail network. Position Mancos as a hub for trail related tourism and recreation activities. 					
R-8	R-D													
M-5														
<p>41. Parks & Recreation: Conquistador Golf Course Improvements</p>	Med	<ul style="list-style-type: none"> Cortez 	<ul style="list-style-type: none"> Cortez 	n/a	<ul style="list-style-type: none"> Build new maintenance shop. Improve Pro Shop. 									
<p>42. Public Safety Sustain Independent Law Enforcement Agency in Mancos</p>	High	<ul style="list-style-type: none"> Mancos Montezuma County 	<ul style="list-style-type: none"> Town & Marshall Office Grants 	Retain 3 jobs	<ul style="list-style-type: none"> Continue to budget and sustain town law enforcement agency and officers. Increase training opportunities. Work to increase collaboration with other jurisdictions. 									
<p>43. ECONOMIC DEVELOPMENT: Business Development: Grow & Retain Existing Businesses & Employment & Recruit New Companies</p> <table border="1" style="width: 100%;"> <tr> <td style="width: 33%;">C-1</td> <td style="width: 33%;">C-11</td> <td style="width: 33%;">C-V1</td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>M-4</td> <td>M-5</td> <td></td> </tr> </table>	C-1	C-11	C-V1	R-C	R-D	R-E	M-4	M-5		High	<ul style="list-style-type: none"> MCEDA Region 9 EDD Small Business Development Center Montezuma County Municipalities Area chambers Private enterprise Ute Mt Ute Tribe Colorado Office of Economic Development 	<ul style="list-style-type: none"> Land USDA Region 9 EDD SBDC classes State & federal funding Incentives 	Retain up to 12,045 jobs in county	<ul style="list-style-type: none"> Increase number of jobs. Increase year-round sales for business. Diversify economy. Identify short and long-term needs of the energy industry. Create and maintain inventory of available commercial and industrial properties.
C-1	C-11	C-V1												
R-C	R-D	R-E												
M-4	M-5													

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions												
<p>44. Business Development: Business Development Plan for Dolores Businesses</p> <table border="1"> <tr><td>R-E</td></tr> <tr><td>M-4</td></tr> </table>	R-E	M-4	Med	<ul style="list-style-type: none"> • Town of Dolores • Chamber • Businesses 	<ul style="list-style-type: none"> • Town • MCEDA • SBDC 	n/a	<ul style="list-style-type: none"> • Create a plan for the sustainability and retention of Town of Dolores businesses. 										
R-E																	
M-4																	
<p>45. Business Development: Develop & Produce Compressed Brick Product</p> <table border="1"> <tr><td>C-1</td><td>C-11</td><td>C-V1</td></tr> <tr><td>R-8</td><td>R-D</td><td>R-E</td></tr> <tr><td>M-1</td><td>M-4</td><td>M-5</td></tr> </table>	C-1	C-11	C-V1	R-8	R-D	R-E	M-1	M-4	M-5	NR	<ul style="list-style-type: none"> • Ute Mountain Ute 	<ul style="list-style-type: none"> • Tribe • EDA 	Employ up to 20 Ute Mountain Tribal members	<ul style="list-style-type: none"> • Develop a pilot project of produced compressed brick with local resources. • Utilize the brick for tribal housing and other facilities. 			
C-1	C-11	C-V1															
R-8	R-D	R-E															
M-1	M-4	M-5															
<p>46. Business Expansion /Retention: Continue to Offer the Revolving Loan Fund (BLF)</p> <table border="1"> <tr><td>C-1</td><td>C-11</td><td>C-111</td><td>C-V1</td></tr> <tr><td>R-8</td><td>R-C</td><td>R-D</td><td>R-E</td></tr> <tr><td>M-4</td><td>M-5</td><td></td><td></td></tr> </table>	C-1	C-11	C-111	C-V1	R-8	R-C	R-D	R-E	M-4	M-5			High	<ul style="list-style-type: none"> • Region 9 EDD • Local Banks • CCI – local guarantors (OEDIT) • Cortez, Town of Dolores & Mancos Chambers • Small Business Development Center 	<ul style="list-style-type: none"> • Community Dev. Block Grant Funds • Region 9 EDD BLF funds • SBA financing assistance • County Revolving Loan funds • USDA • Small Business Administration • 	Create more than 4 new jobs as measured through Region 9 Loan program	<ul style="list-style-type: none"> • Increase access to capital for businesses. • Create employment opportunities, especially for low- to moderate-income persons. • Continue to provide “gap” financing for local businesses. • Help businesses create and retain jobs. • Identify Growth Companies and provide support to keep them local.
C-1	C-11	C-111	C-V1														
R-8	R-C	R-D	R-E														
M-4	M-5																
<p>47. Business Recruitment: To Maintain & Administer the Southwest Colorado Enterprise Zone Boundaries</p> <table border="1"> <tr><td>C-11</td><td>C-111</td><td>C-V1</td><td>R-A</td></tr> <tr><td>R-8</td><td>R-C</td><td>R-D</td><td>R-E</td></tr> <tr><td>M-2</td><td>M-4</td><td>M-5</td><td></td></tr> </table>	C-11	C-111	C-V1	R-A	R-8	R-C	R-D	R-E	M-2	M-4	M-5		Med	<ul style="list-style-type: none"> • Region 9 EDD • Businesses • Colorado Office of Economic Development 	<ul style="list-style-type: none"> • OEDIT • State Enterprise Zone • EDA Planning & Technical Assistance program • Accountants 	Create at least 85 jobs in 2012 as measured through EZ tax credit program.	<ul style="list-style-type: none"> • To provide incentives for business expansion and relocation.
C-11	C-111	C-V1	R-A														
R-8	R-C	R-D	R-E														
M-2	M-4	M-5															

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions												
<p>48. Business Recruitment: Fill Ute Mountain Industrial Park</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> </tr> <tr> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>M-4</td> <td>M-5</td> </tr> </table>	C-1	C-11	R-D	R-E	M-4	M-5	NR	<ul style="list-style-type: none"> • Ute Mountain Ute Tribe • MCEDA 	<ul style="list-style-type: none"> • Tribe • Region 9 EDD • County & municipalities 	Bring 3 new businesses employing up to 15 people	<ul style="list-style-type: none"> • Increase number of businesses in county. 						
C-1	C-11																
R-D	R-E																
M-4	M-5																
<p>49. Business Expansion & Retention: Grow Retail Enhancement Program in Cortez</p> <table border="1"> <tr> <td>C-11</td> </tr> <tr> <td>R-E</td> </tr> <tr> <td>M-4</td> </tr> </table>	C-11	R-E	M-4	Med	<ul style="list-style-type: none"> • Cortez • Montezuma County • Municipalities • Cortez Merchants • Area Chambers 	<ul style="list-style-type: none"> • Vendor fees through City Sales tax license holders 	Increase the number of jobs in downtown Cortez	<ul style="list-style-type: none"> • Increase the positive perception of shopping in Cortez and the region. • Increase sales tax for the City. 									
C-11																	
R-E																	
M-4																	
<p>50. Economic Development: Staff Position for MCEDA</p> <table border="1"> <tr> <td>C-1</td> <td>C-11</td> <td>C-111</td> <td>C-V1</td> </tr> <tr> <td>R-C</td> <td>R-E</td> <td></td> <td></td> </tr> <tr> <td>M-4</td> <td></td> <td></td> <td></td> </tr> </table>	C-1	C-11	C-111	C-V1	R-C	R-E			M-4				Med	<ul style="list-style-type: none"> • MCEDA • Montezuma County • Municipalities • Private businesses 	<ul style="list-style-type: none"> • County • Cortez • Mancos • Town of Dolores • Private businesses 	1 staff person	<ul style="list-style-type: none"> • Full time position focusing on county-wide growth & planning, workforce training and retention, recruiting new and sustaining current local businesses.
C-1	C-11	C-111	C-V1														
R-C	R-E																
M-4																	
<p>51. Economic Development: Complete a County-wide Community Assessment</p>	Med	<ul style="list-style-type: none"> • MCEDA • Montezuma County • Municipalities • Mancos Chamber • Mancos Artist Guild 	<ul style="list-style-type: none"> • OEDIT • Region 9 EDD 	n/a	<ul style="list-style-type: none"> • Complete a community assessment through Colorado Office of Economic Development. • Mancos is working on downtown assessment opportunity. 												

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions									
<p>52. Economic Development: Downtown Dolores Revitalization Project</p> <table border="1" style="margin-left: 20px;"> <tr> <td>C-1</td> <td>C-11</td> <td></td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>M-4</td> <td>M-5</td> <td></td> </tr> </table>	C-1	C-11		R-C	R-D	R-E	M-4	M-5		High	<ul style="list-style-type: none"> • Town of Dolores • Greater Dolores Revitalization • Greater Dolores Action • Colorado Rural Development Council (CRDC) 	<ul style="list-style-type: none"> • CRDC • Greater Dolores Action • Dolores • GoCO grants • USDA – community projects 	Retain current retail jobs with a multiplier of an additional one third job created for every retail job created	<ul style="list-style-type: none"> • Improve landscaping; install historic lighting, seating areas, in Community Business District. • Complete sidewalk improvement project including: paving from 3rd to 1st Streets on Central Ave with curb, gutter and appropriate drainage; and, sidewalks along Railroad Ave.
C-1	C-11													
R-C	R-D	R-E												
M-4	M-5													
<p>53. Infrastructure: Make Recycling a Viable Program</p> <table border="1" style="margin-left: 20px;"> <tr> <td>R-8</td> </tr> </table>	R-8	Med	<ul style="list-style-type: none"> • Municipalities • Four Corners Recycling Initiative • Industry 	<ul style="list-style-type: none"> • Grants • Recycling Bins & Infrastructure • Community models • SW Colorado Council of Governments • Phoenix Recycling 	Create 2 new jobs	<ul style="list-style-type: none"> • Promote the use of recycled materials. • Promote businesses that utilize recycled materials. 								
R-8														
<p>54. Infrastructure: New Cortez City Hall</p>	Med	<ul style="list-style-type: none"> • Cortez 	<ul style="list-style-type: none"> • Cortez • Grants • Land 	Construction jobs	<ul style="list-style-type: none"> • Identify a location for a new facility. 									
<p>55. Infrastructure: Expanded County Buildings</p>	High	<ul style="list-style-type: none"> • Montezuma County 	<ul style="list-style-type: none"> • County 	n/a	<ul style="list-style-type: none"> • Expand and secure courts by having other public offices relocated. 									
<p>56. Infrastructure: Dolores Town Hall Remodel or Replacement</p>	High	<ul style="list-style-type: none"> • Town of Dolores 	<ul style="list-style-type: none"> • Town of Dolores • USDA –community projects 	Related construction jobs	<ul style="list-style-type: none"> • Identify a new location or remodel the current facility. • Secure funds for project. 									
<p>57. Infrastructure: Build/Open Historical Museum in Cortez</p> <table border="1" style="margin-left: 20px;"> <tr> <td>R-8</td> </tr> </table>	R-8	Low	<ul style="list-style-type: none"> • Cortez • Cortez Historical Board • Montezuma Historical Society • Montezuma County 	<ul style="list-style-type: none"> • Cortez • County • DoLA • Private foundations/grants • USDA –community projects 	Related construction jobs	<ul style="list-style-type: none"> • House area artifacts currently in storage at various city/county buildings. • Provide city/county museum for tourists and residents to preserve community culture and artifacts. 								
R-8														

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
<p>58. Infrastructure: Upgrade Mancos Community Center</p> <p>R-8</p>	Low	<ul style="list-style-type: none"> • Mancos 	<ul style="list-style-type: none"> • USDA • Mancos 	n/a	<ul style="list-style-type: none"> • Make improvements to the center including storage, floor refinishing and signage. • Provide location for classes, events and community activities.
<p>59. Infrastructure: Expand Parking Facilities for Mancos Schools</p> <p>R-8</p> <p>M-3</p>	Low	<ul style="list-style-type: none"> • Mancos • RE-6 School District 	<ul style="list-style-type: none"> • Land • RE-6 School District 	n/a	<ul style="list-style-type: none"> • Development of small parking lot to serve educator parking needs, east of S. Walnut St.
<p>60. Tourism: Regional Marketing & Promotional Efforts</p> <p>C-1 C-11</p> <p>R-8 R-D R-E</p> <p>M-4 M-5</p>	High	<ul style="list-style-type: none"> • Area Chambers • Mesa Verde County Tourism Board • Mesa Verde National Park • Cortez Cultural Center • Crow Canyon Archaeological Center • Anasazi Heritage Center • Ute Mt Ute Tribe • Local businesses • Southwest Travel Region • Aramark 	<ul style="list-style-type: none"> • Cortez/County lodgers tax • City sales tax support from general fund • Sponsors /donors • State funding • Four Corners Film Office • National tour operators 	Retain the 4,088 service sector jobs per March 2011 data	<ul style="list-style-type: none"> • Strengthen economy. • Focus on natural assets (archeology, bicycling, cultural heritage, Dolores River and McPhee Reservoir). • Increase digital marketing presence for county. • Relook at feasibility of Galloping Goose track. • Look at presence in Triple A maps.
<p>61. Infrastructure: Upgrade County Fairgrounds Facility</p> <p>R-8</p>	High	<ul style="list-style-type: none"> • Montezuma County • GoCO • DoLA 	<ul style="list-style-type: none"> • County • USDA • GoCO • DoLA 	n/a	<ul style="list-style-type: none"> • Provide a fairgrounds facility better equipped for the population and county's growing needs and increased use.

Montezuma County Community Development Action Plan 2012

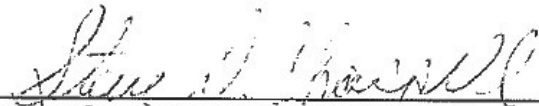
Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions																
<p>62. Workforce Development: Local Workforce Development & Retention</p> <table border="1"> <tr> <td>C-11</td> <td>C-V</td> <td></td> <td></td> </tr> <tr> <td>R-D</td> <td>R-E</td> <td></td> <td></td> </tr> <tr> <td>M-1</td> <td>M-2</td> <td>M-3</td> <td>M-4</td> </tr> <tr> <td>M-5</td> <td></td> <td></td> <td></td> </tr> </table>	C-11	C-V			R-D	R-E			M-1	M-2	M-3	M-4	M-5				Med	<ul style="list-style-type: none"> • SW Colorado Workforce Board • The Pinon Project • Region 9 EDD • MCEDA • Area Chambers • Montezuma Dept of Social Services • SW Colorado Community College • Adult Education • Area school districts 	<ul style="list-style-type: none"> • Grants • TANF • Collaborative partnerships • Federal & state funding • Colorado First Training funds • Montezuma Leadership Series • SW Workforce Centers • SBDC • Local businesses 	Retain the 12,045 county jobs per March 2011 data	<ul style="list-style-type: none"> • Increase job opportunities leading to self sufficiency. • Address Native American cultural issues through training. • Micro-enterprise & self employment addressed. • Expanded local workforce. • Better retention of local workers. • Workforce better qualified to meet needs of local businesses.
C-11	C-V																				
R-D	R-E																				
M-1	M-2	M-3	M-4																		
M-5																					
<p>63. Agriculture: Marketing & Crop Diversification</p> <table border="1"> <tr> <td>C-11</td> <td>C-1V</td> <td>C-V1</td> </tr> <tr> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>M-4</td> <td>M-5</td> <td></td> </tr> </table>	C-11	C-1V	C-V1	R-D	R-E		M-4	M-5		High	<ul style="list-style-type: none"> • CSU Cooperative Extension • Private industry • Montezuma County • Local growers • Colorado State Univ. • San Juan RC&D • Region 9 EDD • Town of Dolores • Mancos Soil Conservation Districts 	<ul style="list-style-type: none"> • Small grants • County Comprehensive Plan • Potential location for crop testing • USDA • Farmers Market • Local producers 	Retain the 684 jobs in the agriculture sector per March 2011 data	<ul style="list-style-type: none"> • Maintain and expand agricultural sector. • Re-establish fruit industry by expanding products. Integrate fresh pack and juicing operations. • Intensive agriculture use of small land parcels. • Retain/maintain rural character of the county. • Produce new crops. • Continue and expand Farmers Market. 							
C-11	C-1V	C-V1																			
R-D	R-E																				
M-4	M-5																				

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions									
<p>64. Agriculture: Strengthen & Support County's Agricultural Economy</p> <table border="1" style="margin-left: 20px;"> <tr> <td>C-1</td> <td>C-11</td> <td>C-VI</td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>M-4</td> <td>M-5</td> <td></td> </tr> </table>	C-1	C-11	C-VI	R-C	R-D	R-E	M-4	M-5		High	<ul style="list-style-type: none"> • CSU Cooperative Extension • Soil Conservation Districts • San Juan Basin Farm Bureau • Dolores Water Conservancy District • Dolores River Watershed Forum • Montezuma Land Conservancy • Habitat Partnership Program • Southwest Ag Roundtable –Town of Dolores Conservation District 	<ul style="list-style-type: none"> • Public & private people, land and financial resources • Colorado Demography Office • USDA • National Resource Conservation Service • Farm Service Agency • CSU Agriculture Extension Program • Local wineries & producers • SBDC • SW Colorado Livestock Assoc. • San Juan RC&D • County • Municipalities • Farmers & ranchers 	Retain the 684 jobs in the agriculture sector per March 2011 data	<ul style="list-style-type: none"> • Development of strategies & strengths to diversify the county's agricultural economy. • Maintain and enhance farms, ranches, rural character and economic viability of this sector. • Development of measurements of the economic and social impacts of agriculture in Southwest Colorado. • Deal with impacts around drought. • Identify and market niche agricultural products. • Support traditional and current farming and ranching operations/practices. • Support adaptations and integrations of new technology that will increase production quantity, quality and profitability for agricultural operations. • Explore feasibility of a grower's co-op.
C-1	C-11	C-VI												
R-C	R-D	R-E												
M-4	M-5													

Montezuma County Community Development Action Plan 2012

Project / Blueprint Integration	Rank	Primary Partners	Available Resources	Jobs	Expected Outcomes & Actions
<p>65. HOUSING: Affordable Housing Advocacy</p> <div style="border: 1px solid black; padding: 2px; width: fit-content; margin-top: 5px;">R-8</div>	Med	<ul style="list-style-type: none"> • Montezuma County Housing Authority • Housing Solutions of the Southwest • Local Governments • State Division of Housing • HUD Rural Development • Habitat for Humanity • Montezuma County • Municipalities 	<ul style="list-style-type: none"> • Housing Solutions • HUD 203 K's • First-time home buyers • FHA loans • Colorado Housing Finance Authority (CHFA) • USDA • Community Reinvestment Act • CDBG/BLF • FHL Bank of Topeka • Grants • Volunteers & private sector 	Retain workers in the community	<ul style="list-style-type: none"> • Increased affordable housing opportunities. • A greater number of first-time buyers can purchase homes. • Increase rental housing. • Provide more opportunities for first-time home buyers. • Provide transitional housing opportunities. • Assure that safe & fair housing is enforced in the county. • Develop 48 units of senior housing.

Signed by: 
 Chair, Montezuma County Board of Commissioners

Date: 6-18-12